Request for Qualifications for

IOWA CENTRAL COMMUNITY COLLEGE
East Campus Renovation
Fort Dodge, Iowa

Qualifications Due:
2:00 PM, CST, Thursday, March 15th, 2024

Mail or Personal Delivery Submissions to:
Greehey Family Student Success Center, Attn: Ryan Gruenberg
Triton Cir,
Fort Dodge, Iowa 50501

Email Electronic Submissions to:
Ryan Gruenberg
Vice President of Operations
gruenberg@iowacentral.edu
- Parking lot repair with concrete Apx. 7,060 SF (highlighted in red)
- Exterior shell of garage replacement to include roof Apx. 5,100 SF, siding, and garage doors (highlighted in green)
- Interior renovation of classroom space Apx. 4,000 SF (highlighted in yellow)
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SECTION 00010 PROJECT SUMMARY

Iowa Central Community College (ICCC) is currently in the Schematic Design Phase of a project titled ICCC East Campus Building Renovation and planning phase of a re-roof for their Applied Science and Technology (AST) building. ICCC would like to procure Construction Manager Services where the Construction Manager is at-Risk. The Owner intends to retain a Construction Management firm to join the project team during the Design Phase and to continue through the Construction Phase, occupancy, and warranty period of both projects. The Owner is requesting submissions from firms who can demonstrate they have resources, experience, and qualifications to provide Construction Management Services for the project.

Submissions to the Request for Qualifications (RFQ) for Construction Manager at-Risk (CMaR) services for the ICCC East Campus Building Renovation located East of Fort Dodge at 2031 Quail Ave, Fort Dodge, Iowa 50501, and the AST re-roof located at One Triton Circle Fort Dodge, Iowa 50501, shall be received via mail or personal delivery to Ryan Gruenberg, Vice President of Operations at the Greehey Family Student Success Center located at Triton Cir, Fort Dodge, Iowa 50501, or by email at gruenberg@iowacentral.edu by 2:00 p.m. local time, on Friday, March 15th, 2024. Submissions shall be publicly opened and the names of contractors submitting responses to the RFQ shall be read aloud at One Triton Cir, Fort Dodge, Iowa 50501 Greehey Student Family Success Center conference room 133, Monday, March 15th, 2024, 2:30PM local time.

The first project will provide for a new CDL course space.

I+S Group, Inc. (ISG) has been selected as the Design Professional for this project and will participate in the selection process for the CMaR. The successful Construction Management firm will be expected to work in a highly collaborative manner with the Owner and the Design Professional’s collaborative design team.
ANTICIPATED PROJECT SCHEDULE

The anticipated project schedule (all dates are subject to change as the project is developed):

<table>
<thead>
<tr>
<th>Phase</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Notice of Intent Posted</td>
<td>2024-02-16</td>
</tr>
<tr>
<td>RFQ Posted</td>
<td>2024-03-01</td>
</tr>
<tr>
<td>RFQ Final Questions Due</td>
<td>2024-03-08 2:00 PM</td>
</tr>
<tr>
<td>RFQ Addendum Issued for Questions</td>
<td>2024-02-12</td>
</tr>
<tr>
<td>RFQ Responses Due</td>
<td>2024-03-15 2:00 PM</td>
</tr>
<tr>
<td>Iowa Central Community College Open &amp; Read RFQ Responses</td>
<td>2024-03-15 2:30 PM</td>
</tr>
<tr>
<td>CMaR RFQ Response Evaluations Complete</td>
<td>2024-03-20</td>
</tr>
<tr>
<td>Iowa Central Community College Approval of Qualified CMaR Shortlist</td>
<td>2024-03-22</td>
</tr>
<tr>
<td>RFP Posted</td>
<td>2024-03-22</td>
</tr>
<tr>
<td>CMaR RFP Final Questions Due</td>
<td>2024-03-27</td>
</tr>
<tr>
<td>CMaR RFP Addendum Issued for Questions</td>
<td>2024-03-29</td>
</tr>
<tr>
<td>CMaR RFP Due</td>
<td>2024-04-05 2:00 PM</td>
</tr>
<tr>
<td>Iowa Central Community College Open &amp; Read RFP Responses</td>
<td>2024-04-05 2:30 PM</td>
</tr>
<tr>
<td>Iowa Central Community College CMaR RFP Response Evaluations Complete</td>
<td>2024-04-10</td>
</tr>
<tr>
<td>Iowa Central Community College Notice of Award to the Selected CMaR</td>
<td>2024-04-12 2:00 PM</td>
</tr>
</tbody>
</table>
SERVICES REQUIRED

CMaR services will include Pre-Construction Services and will continue through the Construction phase of the project. The scope of services will include assistance to ICCC during the process of Pre-Construction (Schematic Design, Design Development and Construction Documents phases) and Construction (which includes the Construction phase, Occupancy, and the Warranty Period). Specific tasks to be performed by the Construction Manager include those generally performed where the Construction Manager is at Risk. A draft copy of the Owner’s Standard Agreement and General Conditions Between Owner and Construction Manager (where the CM is At-Risk) is available for review in Appendix B.

A list of anticipated services for each phase is provided below.

Pre-Construction Services
Pre-Construction Services will include, but are not necessarily limited to, the following:

- Review documents for constructability, completeness, accuracy, and proper coordination of design disciplines.
- Continually review documents to confirm conformance with the project budget as well as provide an estimate at the end of each phase and budget reconciliation prior to starting the design of the next phase.
- Become familiar with site and verify existing conditions in relation to the drawings.
- Develop cost information and analysis to facilitate decision making during each design phase including budget compliance review mid-phase.
- Continually conduct a value analysis of the design to identify opportunities to reduce construction cost and/or to improve facility performance.
- Develop a detailed phasing plan and construction schedule for the project, including identification of long lead items, off-site fabrication materials and owner supplied equipment and materials.
- Develop a project implementation plan and site staging plan coordinated with Owner and Municipalities activities around and adjacent to the site.
- Develop detailed budget estimates at critical milestones.
- Establish guaranteed maximum price (GMP) for Work package(s) as identified by the Owner.
- Investigate and conduct an analysis of construction labor, fabrication, and material markets in preparation for project bidding.
- Develop scope of Work for multiple bid packages.
- Communicate with area contractors (subcontractors) during the preparation of bid package(s) and during the project bid phase(s).
- Receive bids, prepare bid analysis, and make recommendations to the Owner for award of contracts or rejection of bids.

Construction Services
Construction Services will include, but are not necessarily limited to, the following:

- Manage the Work, including the activities of contractors and subcontractors during the construction of the project.
- Engage subcontracts and material suppliers pursuant to Iowa Code Chapter 26A requirements.
- Develop and administer the project schedule in accordance with contract requirements.
• Coordinate on-site construction activities.
• Coordinate and participate in MEP and BECx commissioning.
• Develop and administer BIM modeling processes during construction.
• Utilize a web-based program for construction management activities including but not limited to submittals, RFI’s and ASI’s.
• Develop and administer the project safety program.
• Monitor the Work on the project for quality control and site safety.
• Manage contract closeout and turnover processes.
• Communicate with Owner’s Project Management personnel.
• Oversee, monitor, and coordinate any remedial work required during the project warranty period.

SELECTION PROCESS OVERVIEW

A two-phase solicitation process will be used to select the CMaR that provides the best value. This process requires firms to submit in their RFQ documentation:

• General information
• Relevant past performance
• Team experience and approach
• Project understanding and approach
• Project management
• Safety
• Other factors or capability information initially for review and consideration

Following the review, evaluation, and rating of these proposals, the Owner shall allow all qualified respondents to be provided the opportunity to respond to the RFP.

The RFP process shall include the submission of a cost proposal, concurrent with the interviews of each firm, to be opened after the completion of the RFP process.

All Proposers will be notified of their selection/non-selection for the RFP process within 45 days of the opening of proposals. The names of the Proposers selected to participate in the RFP process will be published on the Owner’s website: March 22nd, 2024, 2:00 PM local time.

For all Proposers who compete in both the RFQ and the RFP, the firm’s proposal shall be defined as all information that was submitted in response to the requirements of both phases of the solicitation.
SECTION 00100 PHASE 1: INSTRUCTIONS TO PROPOSERS

Firms wishing to be considered for this project shall submit a Statement of Qualifications (SOQ) in accordance with the Instructions to Proposers confirming conformance with:

- Minimum requirements
- Relevant experience
- Team experience and qualifications
- Project understanding and approach
- Project management
- Safety
- Other relevant information for review and consideration

Responses shall be provided, by mail, hand delivery, or electronically (no hard copies are required). The electronic file shall not exceed a twenty (20) single page limit and shall be .pdf format, less than 10 MB in size. Responses shall be legibly prepared for both printed and electronic viewing without magnification assistance to the normal eye. All pages of each proposal shall be appropriately numbered.

RFQ submissions shall include the minimal requirements and shall be organized in the order specified below.

- General Information (minimum requirements documentation)
- Firm Relevant Experience (public and private sector experience will be considered)
- Team Experience and Qualifications
- Local Market Experience
- CMaR Project Understanding and Approach
- Project Management
- Safety
- Other Factors

The following items shall be included in the submission:

- List of exception(s)/deviation(s) to the RFQ requirements.
- List of exception(s)/clarification(s) to the Standard Form of Agreement Between Owner and Construction Manager

Should the Proposer take exception to any requirements specified in this solicitation, the Proposer shall clearly identify each exception/deviation and shall include a complete explanation of why the exception/deviation is taken and what benefit accrues to the Owner. The Owner will assume a Proposer takes no exceptions to any project requirement if the Proposer does not identify exceptions, deviations and/or clarifications in their submission.
Removal of Sections at Time of Award
Sections 00100, 00110, and 00120 will be physically removed from the resulting award but will be deemed to be incorporated by reference in the award.

Expenses and Pre-contract Costs
This RFQ and RFP does not commit the Owner to pay costs incurred in preparation and submission of initial qualifications and subsequent proposals or for other costs incurred prior to award of a formal contract.

The Proposers’ submission to the RFQ will be evaluated by a Project Evaluation Panel assembled by the Owner specifically for this project.

Disposition of Unsuccessful RFQ Proposals
The Owner will retain an electronic copy of all unsuccessful RFQ Proposals.

Formal Communication, Proposer Explanations
Any explanation desired by a Proposer regarding the meaning or interpretation of the solicitation or project documents shall be requested in writing and with sufficient time allowed for a reply to reach the Proposers before the deadline for submission to the RFQ. All questions and requests for information must be received NOT LATER THAN seven (7) calendar days prior to closing (due date) for both the RFQ and RFP processes.

Addenda Prior to RFQ Due Date
The right is reserved, as the interest of the Owner may require, to revise or amend, the solicitation or project/performance documents, as necessary. Such changes, if any, will be announced by an addendum to this solicitation. All addenda will be issued so as to be received at least forty-eight (48) hours prior to the time set for RFQ due date. All addenda issued shall become part of the RFQ documents and shall be acknowledged in the space provided on the Construction Manager Information Form.

SUBMISSION
Submissions to the RFQ shall be emailed to the following email address:
gruenberg@iowacentral.edu

QUESTIONS
Any questions relating to the RFQ may be directed to:
Kalob Hays, Assistant Project Manager
kalob.hays@isginc.com
SECTION 00110 REQUEST FOR QUALIFICATIONS

The intent of the RFQ is to evaluate the overall experience and qualification of the firm and the personnel assigned to the project in delivering projects with similar scope and size to the subject project in a similar manner. Firms will be evaluated on the basis of overall experience, team qualifications, experience and depth of resources. The Selection Committee will evaluate all submissions (received on time) and select the firms determined to be the most qualified to advance to Phase II.

Minimum Requirements
As a pre-condition of consideration, RFQ Proposers must provide the following information in their SOQ as evidence of meeting minimum requirements and conditions. Submissions that do not meet these requirements will not be evaluated further.

- Construction Manager Information Form
  - The Construction Manager Information Form may be downloaded at: https://www.iowacentral.edu
- Letter or Certificate of Insurance from the CMaR’s insurance provider that the CMaR can obtain general and professional liability insurance at the following minimum amounts:
  - General liability insurance written for not less than [2,000,000] per claim and [2,000,000] aggregate.
  - Excess liability insurance written for not less than [8,000,000].
  - Professional liability insurance written for claims arising from the negligent performance of professional services under this Agreement, written for not less than [2,000,000] per claim and [2,000,000] aggregate. The professional liability insurance shall include prior acts coverage sufficient to cover all services rendered by the CMaR. This coverage shall be continued in effect for [3] years after the Date of Substantial Completion.
  - Insurance required herein shall be primary to any other insurance coverage purchased and shall be issued by an insurer licensed to do business in the state of Iowa having a minimum rating of “AVII” or higher from A. M. Best.

Evaluation Criteria
The Selection Committee will evaluate each SOQ as previously stated and assign up to the maximum number of points for each Evaluation Criteria listed below:

<table>
<thead>
<tr>
<th>Evaluation Criteria</th>
<th>Highest Possible Points</th>
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<tbody>
<tr>
<td>Firm Relevant Experience</td>
<td>30</td>
</tr>
<tr>
<td>Team Experience and Qualifications</td>
<td>30</td>
</tr>
<tr>
<td>Local Market Experience</td>
<td>10</td>
</tr>
<tr>
<td>CMaR Project Understanding and Approach</td>
<td>20</td>
</tr>
<tr>
<td>Project Management</td>
<td>20</td>
</tr>
<tr>
<td>Safety</td>
<td>10</td>
</tr>
<tr>
<td>Timely Completion of Recent Projects</td>
<td>30</td>
</tr>
<tr>
<td><strong>Maximum Points Possible</strong></td>
<td><strong>150</strong></td>
</tr>
</tbody>
</table>
Information to be considered in the evaluation and scoring of each criteria includes, but is not limited to, the following:

**FIRM RELEVANT EXPERIENCE (30 POINTS MAXIMUM)**

- Experience in the construction of projects of similar scope and complexity to the project currently being planned. Include information for a maximum of seven (7) comparable projects. Current and recently completed projects may have greater impact than older performances.
- Experience on public and private sector projects will be considered.
- Experience and capabilities using Building Information Modeling (BIM) during design, construction, and turnover to add value and efficiency during the design, construction and operations phases of the project.

**TEAM EXPERIENCE AND QUALIFICATIONS (30 POINTS MAXIMUM)**

- Outline the general organizational structure proposed for the project.
- Provide resumes of each listed team member.
- Briefly describe each listed team member’s role on this project.
- Provide “team” experience working together on similar (both CMaR delivery and traditional project delivery) projects. Include any “team” experience working with members of the design team.
- Identify other project commitments that are concurrent with this project and the percentage of time available for this project for each proposed team member.
- If any relevant present/past performance experience provided for team members is experience from a predecessor company other than the firm submitting qualifications, this must be clearly disclosed.

**LOCAL MARKET EXPERIENCE (10 POINTS MAXIMUM)**

- Describe your understanding, knowledge, and experience in local construction markets and how you will engage contractors and subcontractors in the local market and manage their participation in the project effectively.
- Non-resident corporations submitting proposals must be in compliance with Section 490.1501 of the Code of Iowa and legally authorized thereby to carry on such business in the State of Iowa.

**CMAR PROJECT UNDERSTANDING & APPROACH (20 POINTS MAXIMUM)**

- Describe your firm’s understanding of the project and your understanding of the CMaR delivery method. Also describe how your team handles GMPs versus Bid Build projects.
- Describe methods and experience collaborating effectively with the Owner, Architect, consultants, contractors, and other project partners in a team environment to achieve project objectives.
- Identify your strategies for packaging the Work, identifying subcontractors and generating interest in the project. Describe how your firm is currently managing the health, safety, labor shortages, and material delays on projects.
- Describe your philosophy on when the project GMP(s) should be set and on the management of contingency during the design and construction phases of the project.
- Describe innovative strategies to achieve project budget and schedule requirements that you have successfully implemented on previous projects.
- Describe your understanding of open book accounting principles and how you would apply them on this project.
• Describe the work you anticipate self-performing, and the work you anticipate being performed by subcontractors. Describe the work you have self-performed in a CMaR delivery process within the past five (5) years.

PROJECT MANAGEMENT (20 POINTS MAXIMUM)
• Describe your approach to managing Owner decisions in the design phase and tools used to assist with the management of Owner decisions in the design phase.
• Describe your controls and methods for managing change orders.
• Describe your project management philosophy, controls, techniques, etc.
• Describe your history of successful & timely project completions and how your firm manages schedules to assure project milestones are met. If any projects have not been completed on time according to the agreed upon schedule within the last three years, please provide an explanation for the delay.
• Describe your experience with lean construction methods and how you would apply them to this project.
• Describe your quality control plan and dispute resolution management approach.

SAFETY (10 POINTS MAXIMUM)
• Document your safety history for the previous five (5) years, including any OSHA citations.
• Designate the safety officer for this project and include relevant credentials.
• Describe key elements of general safety plans for all projects.
• Provide firm’s current Experience Modification Rate.

TIMELY COMPLETION OF RECENT PROJECTS (30 POINTS MAXIMUM)
• Provide evidence of timely completion of similar projects over the past three years
• Provide explanation of reason for projects not finished by agreed upon completion date over the past three years.
• Describe steps to be taken to ensure this project will be delivered on time.
SECTION 00120 PHASE 2: REQUEST FOR PROPOSAL

Proposers with the best scores from the RFQ will be selected to advance to the RFP. The Owner intends to select at least two but not more than five firms to receive the RFP.

The RFP will be issued to all firms selected and will include the following minimum information:

- Procedures for submitting proposals, the criteria for evaluation of proposals and their relative weight.
- Proposed Agreement and Conditions of the Contract for the CMaR contract.
- Schedule for planned commencement and completion of the project.
- Project and construction budget for the project.
- Bid, Performance and Payment Bonds, and insurance requirements.
- Drawings, Specifications, or other information if available on the project such as surveys, soil reports, drawings of existing structures, environmental studies, photographs, etc.

Phase 2 will include the submission of a written response to the RFP, an interview with all firms, and submission via mail to Ryan Gruenberg, Vice President of Operations, One Triton Cir, Fort Dodge, Iowa 50501 or by email at gruenberg@iowacentral.com of a sealed Cost Proposal from each firm to be opened after the proposals and interviews have been evaluated. RFP responses, excepting the sealed Cost Proposal, are due at One Triton Cir, Fort Dodge, Iowa 50501 on April 5th, 2024, 2:00 PM local time. Submissions shall be publicly opened and the names of contractors submitting proposal shall be read aloud at One Triton Cir, Fort Dodge, Iowa 50501 Greehey Student Family Success Center conference room 133, Monday, April 5th, 2024, 2:30PM local time. The intent of the RFP process will be to allow the invited proposers to provide details on the information provided in response to the RFQ criteria including how they will be applied to the specific project. The interview will allow the invited proposers to discuss their proposed team members, staffing plan, project management plan, project constraints or concerns, opportunities, etc. At the conclusion of the interviews, the proposers will have the opportunity to answer questions from the Selection Committee.

The Selection Committee will evaluate and score the Proposals in two parts. Part I of the Proposal evaluation will involve scoring of the Technical Proposal and Interview. Part II of the evaluation will involve scoring of the Cost Proposal. Scores assigned during the RFQ of the selection process will not be carried forward into the RFP. Final criteria and maximum point values will be provided to invited proposers.

The Owner intends to award a contract to the Proposer whose Proposal conforms to the RFP requirements and represents the best value to the Owner. The best value is the most advantageous offer, price and other factors considered, and consistent with the Owner’s stated importance of evaluation criteria. The Owner reserves the right to accept other than the lowest priced proposal offered and to reject any and all proposals, to waive irregularities and to accept that proposal which is deemed in the best interest of the Owner.
COST PROPOSAL

Cost Proposals will be accepted only from those firms invited to submit a proposal for consideration. The sealed Cost Proposals (submitted by mail or email) will be opened and evaluated after the qualitative scoring has been completed. For proposal evaluation purposes, the CMaR’s proposed fee percentage will be multiplied by the estimated construction budget to establish the Construction Manager Fee component of the Cost Proposal. Cost proposals that do not meet the requirements specified herein will be deemed nonresponsive and will not be evaluated.

The Cost Proposal shall be inclusive of all costs contained in the Construction Manager’s Designated Services and Method of Payment and distributed among the proposal elements as indicated.

The Cost Proposal shall consist of the following elements:

- Construction Manager Fee (% of Est. Construction Cost)
- Preconstruction Services (Lump Sum Amount)
- General Conditions Costs
- Construction Phase Reimbursable Expenses:
  - Construction Manager Staff Reimbursable Expenses (Not to Exceed Amount)
  - Construction Manager Site Reimbursable Expenses (Not to Exceed Amount)

Cost Proposal Evaluation

The Proposer with the lowest Cost Proposal will receive the maximum assigned point value. Proposers with higher Cost Proposals, but less than or equal to the maximum available funds, will be awarded fewer points per the following calculation:

\[
\text{# of Points} \times (1.0 - \frac{\text{Project Cost Proposal} - \text{Lowest Project Cost Proposal}}{\text{Lowest Project Cost Proposal}})
\]

This Cost Proposal is a binding offer to perform the services associated with the scope of work described in this RFP. The amount of the Agreement will initially be based on the Cost Proposal provided. At the time that a GMP is established in accordance with the Agreement an amendment will be issued to incorporate the GMP into the Agreement including any Construction Manager Fee adjustment amount as appropriately adjusted to reflect the GMP.

Costs for Pre-construction Services and Construction Phase reimbursable expenses (Construction Manager Staff Reimbursable Expenses and Site Reimbursable Expenses) will not be incorporated into the GMP contract but will remain separate pay items through the term of the Agreement.

Guaranteed Maximum Price

A GMP will be required at such time as the Owner and Construction Manager agree the Drawings and Specifications are sufficiently complete but not before the completion of Design Development documents for scope(s) of Work. A GMP shall be required prior to the Construction Manager advertising for competitive bids or receiving quotes for packages not required to formally bid. The CMaR shall assume responsibility for all costs of construction in excess of the GMP. If the cost of construction is less than the GMP then the difference will be returned in full to the Owner. All records of the CMaR related to costs and expenses included in the GMP shall be open and available to the Owner on a monthly basis for evaluation.
Performance and Payment Bond
The CMaR is required to furnish a Performance and Payment surety Bond on the Owner’s form, in the amount of 100% of the GMP, as security for faithful performance of the Agreement and for the payment of all persons performing labor and furnishing materials for the Work.

Award of Construction Contracts for Trade Packages
Multiple trade contract packages are anticipated with phased completion of construction documents and fast-tracked construction as required to meet the project schedule. The CMaR shall enter into contract with each subcontractor performing construction services for the Project.

When the estimated total cost of a trade package construction contract is in excess of $196,000 the CMaR shall advertise for competitive sealed bids, receive bids, prepare bid analyses and notify the Owner of their intent to award contracts or reject bids in accordance with the following procedure: bid analyses and notify the Owner of their intent to award contracts or reject bids in accordance with the following procedure:

- The CMaR shall prepare an RFQ with a request for statements of qualifications. The request shall include general information on the project site, project scope, schedule, selection criteria, and the time and place for receipt of statements of qualifications. The construction manager-at-risk shall provide public notice of the request for statements of qualifications in a relevant contractor plan room service with statewide circulation, a relevant construction lead generating service with statewide circulation, and on an internet site sponsored by either a governmental entity or a statewide association that represents the governmental entity. The request for statements of qualifications shall be posted not less than thirteen and not more than forty-five days before the date for response.

- The CMaR shall utilize objective prequalification criteria in the request for statements of qualifications. All firms who meet the objective prequalification criteria as a qualified firm shall be allowed to submit a bid for the relevant trade contract work and materials package. Upon determining which firms meet the prequalification criteria, the CMaR shall notify all firms who responded to the request for qualifications whether they successfully meet the prequalification criteria. The notification shall include a list of all firms who were deemed to have successfully met the prequalification criteria. Notification shall be given no less than fifteen (15) days prior to the subcontractor bids being due. Subcontractors who failed to meet the prequalification standards shall also be provided with information regarding which prequalification criteria were not met. In addition, a firm that is prequalified with the state department of transportation pursuant to section 314.1 shall be considered to meet the objective prequalification criteria as a qualified firm and shall be allowed to submit a bid for purposes of work related to parking lots, streets, site development, or bridge structure components.

  - Prequalification criteria shall be limited to a firm’s experience as a contractor, capacity of key personnel, technical competence, capability to perform, the past performance of the firm and the firm’s employees to include the firm’s safety record and compliance with state and federal law, and availability to and familiarity with the location of the project subject to bid. Prequalification criteria shall be reasonably and materially related to the relevant trade contract work and materials package. The prequalification criteria shall not include training, testing, or other certifications that may only be obtained through organized labor affiliated organizations or other limited-membership organizations.
The Owner shall participate with the CMaR in the bid review and evaluation process, but the Owner’s participation in the decision to award shall be limited to rejection of a proposed subcontractor and sub-subcontractor as provided in Article 5 of the Standard Agreement and General Conditions Between Owner and Construction Manager (where the CM is At-Risk).

ICCC and the construction manager-at-risk shall announce the name of the contractor submitting a bid, and file all proposals received, at the time and place specified in the notice to bidders. After the bids have been opened, reviewed, and tabulated, the contracts shall be awarded to the lowest responsive, responsible bidder. All awards and bids shall be made available to the public.

The Owner may allow the CMaR to submit a bid to self-perform construction services for a trade package that is below $196,000. The self-perform bid shall include any applicable self-perform fees above and beyond Contractor’s Fee and allowed by Contract. The CMaR must notify the Owner in writing of its intent to submit a bid proposal for a Trade Package. The CMaR must notify the Owner a minimum of twenty-one days (21) prior to advertising for bids. The CMaR's bid must be submitted under the same conditions that apply to all other competing firms. The Owner will receive bids and participate in and provide oversight of all bid analyses pertinent to the award of subcontracts or rejection of bids on any trade package for which the CMaR submits a bid to self-perform. Where the CMaR is not the apparent low bidder, the Owner shall be responsible for determining whether a recommendation of award to the CMaR is in the best interests of the project.
### CONSTRUCTION MANAGER’S DESIGNATED SERVICES AND METHOD OF PAYMENT

<table>
<thead>
<tr>
<th>Fee (Included in Cost Proposal Item #1)</th>
<th>Pre-Construction Phase Service (Included in Cost Proposal Item #2)</th>
<th>Construction Phase Services (Included in Cost Proposal Item #3)</th>
<th>Cost of Work (Included in GMP and Incorporated by Amendment)</th>
<th>By Owner or Others</th>
</tr>
</thead>
</table>

#### Construction Managers Principal Office Expenses

Expenses of the Construction Manager's principal office and offices other than the site office.

- **Principals/Officers at the principal office and not directly assigned to the project.**
  - X
  - None

- **Expenses of the Construction Manager's principal office.**
  - X

- **Construction Manager's capital expenses, including interest on the Construction Manager's capital employed for the Work.**
  - X

- **Other costs of the principal office not directly related to the project.**
  - X

#### Construction Manager Staff Expenses

Construction manager management staff costs during the pre-construction or construction phases including the cost of their mandatory and customary contributions and benefits related thereto, such as employment taxes and other statutory employee benefits, insurance, sick leave, holidays, vacations, pensions and similar contributions and benefits. During the pre-construction, construction, occupancy, closeout and warranty phases of the project, including but not limited to the following:

- **Officers, Support Staff, and other employees located at principal offices other than the site office and not directly assigned to the project.**
  - X

- **Principal designated for the project.**
  - X

- **Project Manager(s)**
  - X
  - X
<table>
<thead>
<tr>
<th>Role/Department</th>
<th>X</th>
<th>X</th>
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<tr>
<td>Superintendent(s)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Safety Coordinator</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other site-based or offsite personnel included in project staffing matrix including necessary assistants, estimators, project engineers, coordinators, schedulers, field office clerical and support staff, BIM/VDC personnel, etc.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other personnel and staffing costs as required to complete the Work required by the Agreement.</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Construction Manager Jobsite Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Costs of supplies and services incurred in the performance of services provided in this Agreement and directly attributable to the project. Costs to be reimbursed shall be actual costs without markup.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Site Office Trailer</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Site Office trailer siting and installation (including utility connections)</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Site office furnishings and maintenance</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Site Office supplies</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Drinking water/ice</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Postage, deliveries</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Telephone</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Installation of data service to the site office</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Internet service for site office</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Computer and Information Technology - hardware, software, fees, etc.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Item</td>
<td>College</td>
<td>University</td>
</tr>
<tr>
<td>--------------------------------------------------------</td>
<td>---------</td>
<td>------------</td>
</tr>
<tr>
<td>Site Office equipment - Copier, fax machine, etc.</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>Site Office utilities consumption</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Bid Document Printing</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Printing other than bid documents</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Photographic Documentation (still, aerial)</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Construction Managers General Liability Insurance</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Construction Managers Professional Liability Insurance</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Builders Risk Property Insurance</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Consultants Employed by the Construction Manager</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Safety, First Aid, and Health Facilities</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Small Tools not provided by Trade Contractors</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Quality Control Testing of Soil, Concrete, Welding, etc.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Jobsite Security</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Staff Transportation and travel expenses</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Staff Subsistence, living expenses, moving expenses, etc.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Description</td>
<td>Included</td>
<td></td>
</tr>
<tr>
<td>----------------------------------------------------------------------------</td>
<td>----------</td>
<td></td>
</tr>
<tr>
<td>Vehicles provided for use by construction management staff</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>Other cost associated with the Construction Manager’s on-site operations and necessary to complete the Work required by the Agreement.</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>Site Meeting Trailer with furniture and AV</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>Site Office Trailer</td>
<td>X</td>
<td></td>
</tr>
</tbody>
</table>

**General Conditions Expenses**

*Cost of Construction Support Activities and General Requirements work performed in support of other contractors’ work.*

<table>
<thead>
<tr>
<th>Description</th>
<th>Included</th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction Managers Performance and Payment Bond (amount based on estimated construction cost)</td>
<td>X</td>
</tr>
<tr>
<td>Temporary Fencing (including protection of existing trees, shrubs, etc.)</td>
<td>X</td>
</tr>
<tr>
<td>Safety barricades and traffic control</td>
<td>X</td>
</tr>
<tr>
<td>Erosion control or storm drainage management</td>
<td>X</td>
</tr>
<tr>
<td>Mud tracking mitigation and control</td>
<td>X</td>
</tr>
<tr>
<td>Project identification signage</td>
<td>X</td>
</tr>
<tr>
<td>Project safety signage</td>
<td>X</td>
</tr>
<tr>
<td>Security access for workers and watchmen services</td>
<td>X</td>
</tr>
<tr>
<td>Temporary access roads and field office parking</td>
<td>X</td>
</tr>
<tr>
<td>Service</td>
<td>X</td>
</tr>
<tr>
<td>----------------------------------------</td>
<td>---</td>
</tr>
<tr>
<td>Temporary staging and storage areas and facilities</td>
<td>X</td>
</tr>
<tr>
<td>Material handling and personnel hoisting systems</td>
<td>X</td>
</tr>
<tr>
<td>Temporary utilities - power, water, steam, gas, communication systems</td>
<td>X</td>
</tr>
<tr>
<td>Jobsite Restrooms</td>
<td>X</td>
</tr>
<tr>
<td>Temporary stairs and ladders</td>
<td>X</td>
</tr>
<tr>
<td>Scaffolding used by multiple trades</td>
<td>X</td>
</tr>
<tr>
<td>Temporary protection and enclosures</td>
<td>X</td>
</tr>
<tr>
<td>Temporary heating, cooling, humidity control equipment</td>
<td>X</td>
</tr>
<tr>
<td>Dumpsters, trash cutes, trash removal services, etc.</td>
<td>X</td>
</tr>
<tr>
<td>General cleanup</td>
<td>X</td>
</tr>
<tr>
<td>Final Cleaning</td>
<td>X</td>
</tr>
<tr>
<td>Dust Control</td>
<td>X</td>
</tr>
<tr>
<td>Snow Removal</td>
<td>X</td>
</tr>
<tr>
<td>Dewatering Well points, headers and pumps</td>
<td>X</td>
</tr>
<tr>
<td>Incidental construction work</td>
<td>X</td>
</tr>
<tr>
<td>Equipment - cranes, hoists, lifts, generators, conveying equipment, etc.</td>
<td>X</td>
</tr>
<tr>
<td>Surveying and layout services</td>
<td>X</td>
</tr>
<tr>
<td>Parking</td>
<td>X</td>
</tr>
<tr>
<td>Construction Managers</td>
<td>X</td>
</tr>
</tbody>
</table>
### Performance and Payment Bond
(amount based on estimated construction cost)

<table>
<thead>
<tr>
<th>Temporary Fencing (including protection of existing trees, shrubs, etc.)</th>
<th></th>
<th></th>
<th>X</th>
</tr>
</thead>
<tbody>
<tr>
<td>Safety barricades and traffic control</td>
<td></td>
<td></td>
<td>X</td>
</tr>
</tbody>
</table>

### Costs of Construction and Other Costs

<table>
<thead>
<tr>
<th>Construction Manager Overhead and Profit</th>
<th>X</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wages paid for labor in the direct employ of the Construction Manager not included above for self-performed portions of the Work</td>
<td></td>
</tr>
<tr>
<td>Cost of all materials, supplies and equipment incorporated in the work</td>
<td></td>
</tr>
<tr>
<td>Payments to subcontractors for work performed during the construction phase under this agreement</td>
<td></td>
</tr>
<tr>
<td>Cost of all materials, supplies and equipment used or consumed in the performance of the work</td>
<td></td>
</tr>
<tr>
<td>Other costs incurred by the Construction Manager during the execution of project construction phase and necessary to complete the work required by the agreement.</td>
<td></td>
</tr>
</tbody>
</table>
Appendix A: Site Map
Appendix B: Sample A133 - 2019
Appendix C: Proposed Floor Plan (Interior Renovation)
AGREEMENT made as of the ______ day of ______ in the year ______
(In words, indicate day, month, and year.)

BETWEEN the Owner:
(Name, legal status, address, and other information)

and the Construction Manager.
(Name, legal status, address, and other information)

for the following Project:
(Name, location, and detailed description)

The Architect:
(Name, legal status, address, and other information)

The Owner and Construction Manager agree as follows.

This document has important legal consequences. Consultation with an attorney is encouraged with respect to its completion or modification.

AIA Document A201™—2017, General Conditions of the Contract for Construction, is adopted in this document by reference. Do not use with other general conditions unless this document is modified.
TABLE OF ARTICLES

1 INITIAL INFORMATION
2 GENERAL PROVISIONS
3 CONSTRUCTION MANAGER’S RESPONSIBILITIES
4 OWNER’S RESPONSIBILITIES
5 COMPENSATION AND PAYMENTS FOR PRECONSTRUCTION PHASE SERVICES
6 COMPENSATION FOR CONSTRUCTION PHASE SERVICES
7 COST OF THE WORK FOR CONSTRUCTION PHASE
8 DISCOUNTS, REBATES, AND REFUNDS
9 SUBCONTRACTS AND OTHER AGREEMENTS
10 ACCOUNTING RECORDS
11 PAYMENTS FOR CONSTRUCTION PHASE SERVICES
12 DISPUTE RESOLUTION
13 TERMINATION OR SUSPENSION
14 MISCELLANEOUS PROVISIONS
15 SCOPE OF THE AGREEMENT

EXHIBIT A GUARANTEED MAXIMUM PRICE AMENDMENT
EXHIBIT B INSURANCE AND BONDS

ARTICLE 1 INITIAL INFORMATION

§ 1.1 This Agreement is based on the Initial Information set forth in this Section 1.1.
(For each item in this section, insert the information or a statement such as “not applicable” or “unknown at time of execution.”)

§ 1.1.1 The Owner’s program for the Project, as described in Section 4.1.1:
(Insert the Owner’s program, identify documentation that establishes the Owner’s program, or state the manner in which the program will be developed.)

§ 1.1.2 The Project’s physical characteristics:
(Identify or describe pertinent information about the Project’s physical characteristics, such as size; location; dimensions; geotechnical reports; site boundaries; topographic surveys; traffic and utility studies; availability of public and private utilities and services; legal description of the site, etc.)
§ 1.1.3 The Owner’s budget for the Guaranteed Maximum Price, as defined in Article 6:
(Provide total and, if known, a line item breakdown.)

§ 1.1.4 The Owner’s anticipated design and construction milestone dates:

.1 Design phase milestone dates, if any:

.2 Construction commencement date:

.3 Substantial Completion date or dates:

.4 Other milestone dates:

§ 1.1.5 The Owner’s requirements for accelerated or fast-track scheduling, or phased construction, are set forth below:
(Identify any requirements for fast-track scheduling or phased construction.)

§ 1.1.6 The Owner’s anticipated Sustainable Objective for the Project:
(Identify and describe the Owner’s Sustainable Objective for the Project, if any.)

§ 1.1.6.1 If the Owner identifies a Sustainable Objective, the Owner and Construction Manager shall complete and incorporate AIA Document E234™–2019, Sustainable Projects Exhibit, Construction Manager as Constructor Edition, into this Agreement to define the terms, conditions and services related to the Owner’s Sustainable Objective. If E234–2019 is incorporated into this agreement, the Owner and Construction Manager shall incorporate the completed E234–2019 into the agreements with the consultants and contractors performing services or Work in any way associated with the Sustainable Objective.

§ 1.1.7 Other Project information:
(Identify special characteristics or needs of the Project not provided elsewhere.)

§ 1.1.8 The Owner identifies the following representative in accordance with Section 4.2:
(List name, address, and other contact information.)
§ 1.1.9 The persons or entities, in addition to the Owner’s representative, who are required to review the Construction Manager’s submittals to the Owner are as follows.
(List name, address and other contact information.)

§ 1.1.10 The Owner shall retain the following consultants and contractors:
(List name, legal status, address, and other contact information.)

1 Geotechnical Engineer:

2 Civil Engineer:

3 Other, if any:
(List any other consultants retained by the Owner, such as a Project or Program Manager.)

§ 1.1.11 The Architect’s representative:
(List name, address, and other contact information.)

§ 1.1.12 The Construction Manager identifies the following representative in accordance with Article 3:
(List name, address, and other contact information.)

§ 1.1.13 The Owner’s requirements for the Construction Manager’s staffing plan for Preconstruction Services, as required under Section 3.1.9:
(List any Owner-specific requirements to be included in the staffing plan.)
§ 1.1.14 The Owner’s requirements for subcontractor procurement for the performance of the Work:
(List any Owner-specific requirements for subcontractor procurement.)

§ 1.1.15 Other Initial Information on which this Agreement is based:

§ 1.2 The Owner and Construction Manager may rely on the Initial Information. Both parties, however, recognize that such information may materially change and, in that event, the Owner and the Construction Manager shall appropriately adjust the Project schedule, the Construction Manager’s services, and the Construction Manager’s compensation. The Owner shall adjust the Owner’s budget for the Guaranteed Maximum Price and the Owner’s integrated design and construction milestones, as necessary, to accommodate material changes in the Initial Information.

§ 1.3 Neither the Owner’s nor the Construction Manager’s representative shall be changed without ten days’ prior notice to the other party.

ARTICLE 2    GENERAL PROVISIONS
§ 2.1 The Contract Documents
The Contract Documents consist of this Agreement, Conditions of the Contract (General, Supplementary and other Conditions), Drawings, Specifications, Addenda issued prior to execution of this Agreement, other documents listed in this Agreement, and Modifications issued after execution of this Agreement, all of which form the Contract and are as fully a part of the Contract as if attached to this Agreement or repeated herein. Upon the Owner’s acceptance of the Construction Manager’s Guaranteed Maximum Price proposal, the Contract Documents will also include the documents described in Section 3.2.3 and identified in the Guaranteed Maximum Price Amendment and revisions prepared by the architect and furnished by the Owner as described in Section 3.2.8. The Contract represents the entire and integrated agreement between the parties hereto and supersedes prior negotiations, representations or agreements, either written or oral. If anything in the other Contract Documents, other than a Modification, is inconsistent with this Agreement, this Agreement shall govern. An enumeration of the Contract Documents, other than a Modification, appears in Article 15.

§ 2.2 Relationship of the Parties
The Construction Manager accepts the relationship of trust and confidence established by this Agreement and covenants with the Owner to cooperate with the Architect and exercise the Construction Manager’s skill and judgment in furthering the interests of the Owner to furnish efficient construction administration, management services, and supervision to furnish at all times an adequate supply of workers and materials, and to perform the Work in an expeditious and economical manner consistent with the Owner’s interests. The Owner agrees to furnish or approve, in a timely manner, information required by the Construction Manager and to make payments to the Construction Manager in accordance with the requirements of the Contract Documents.

§ 2.3 General Conditions
§ 2.3.1 For the Preconstruction Phase, AIA Document A201™-2017, General Conditions of the Contract for Construction, shall apply as follows: Section 1.5, Ownership and Use of Documents; Section 1.7, Digital Data Use and Transmission; Section 1.8, Building Information Model Use and Reliance; Section 2.2.4, Confidential Information, Section 3.12.10, Professional Services; Section 10.3, Hazardous Materials; Section 13.1, Governing Law. The term “Contractor” as used in A201–2017 shall mean the Construction Manager.

§ 2.3.2 For the Construction Phase, the general conditions of the contract shall be as set forth in A201–2017, which document is incorporated herein by reference. The term “Contractor” as used in A201–2017 shall mean the Construction Manager.
ARTICLE 3   CONSTRUCTION MANAGER’S RESPONSIBILITIES
The Construction Manager’s Preconstruction Phase responsibilities are set forth in Sections 3.1 and 3.2, and in the applicable provisions of A201-2017 referenced in Section 2.3.1. The Construction Manager’s Construction Phase responsibilities are set forth in Section 3.3. The Owner and Construction Manager may agree, in consultation with the Architect, for the Construction Phase to commence prior to completion of the Preconstruction Phase, in which case, both phases will proceed concurrently. The Construction Manager shall identify a representative authorized to act on behalf of the Construction Manager with respect to the Project.

§ 3.1 Preconstruction Phase
§ 3.1.1 Extent of Responsibility
The Construction Manager shall exercise reasonable care in performing its Preconstruction Services. The Owner and Architect shall be entitled to rely on, and shall not be responsible for, the accuracy, completeness, and truthfulness of services and information furnished by the Construction Manager. The Construction Manager, however, does not warrant or guarantee estimates and schedules except as may be included as part of the Guaranteed Maximum Price. The Construction Manager is not required to ascertain that the Drawings and Specifications are in conformity with applicable laws, statutes, ordinances, codes, rules and regulations, or lawful orders of public authorities, but the Construction Manager shall promptly report to the Architect and Owner any nonconformity discovered by or made known to the Construction Manager as a request for information in such form as the Architect may require.

§ 3.1.2 The Construction Manager shall provide a preliminary evaluation of the Owner’s program, schedule and construction budget requirements, each in terms of the other.

§ 3.1.3 Consultation
§ 3.1.3.1 The Construction Manager shall schedule and conduct meetings with the Architect and Owner to discuss such matters as procedures, progress, coordination, and scheduling of the Work.

§ 3.1.3.2 The Construction Manager shall advise the Owner and Architect on proposed site use and improvements, selection of materials, building systems, and equipment. The Construction Manager shall also provide recommendations to the Owner and Architect, consistent with the Project requirements, on constructability, availability of materials and labor, time requirements for procurement, installation and construction, prefabrication, and factors related to construction cost including, but not limited to, costs of alternative designs or materials, preliminary budgets, life-cycle data, and possible cost reductions. The Construction Manager shall consult with the Architect regarding professional services to be provided by the Construction Manager during the Construction Phase.

§ 3.1.3.3 The Construction Manager shall assist the Owner and Architect in establishing building information modeling and digital data protocols for the Project, using AIA Document E203™–2013, Building Information Modeling and Digital Data Exhibit, to establish the protocols for the development, use, transmission, and exchange of digital data.

§ 3.1.4 Project Schedule
When Project requirements in Section 4.1.1 have been sufficiently identified, the Construction Manager shall prepare and periodically update a Project schedule for the Architect’s review and the Owner’s acceptance. The Construction Manager shall obtain the Architect’s approval for the portion of the Project schedule relating to the performance of the Architect’s services. The Project schedule shall coordinate and integrate the Construction Manager’s services, the Architect’s services, other Owner consultants’ services, and the Owner’s responsibilities, and identify items that affect the Project’s timely completion. The updated Project schedule shall include the following: submission of the Guaranteed Maximum Price proposal; components of the Work, times of commencement and completion required of each Subcontractor; ordering and delivery of products, including those that must be ordered in advance of construction; and the occupancy requirements of the Owner.

§ 3.1.5 Phased Construction
The Construction Manager, in consultation with the Architect, shall provide recommendations with regard to accelerated or fast-track scheduling, procurement, and sequencing for phased construction. The Construction Manager shall take into consideration cost reductions, cost information, constructability, provisions for temporary facilities, and procurement and construction scheduling issues.

§ 3.1.6 Cost Estimates
§ 3.1.6.1 Based on the preliminary design and other design criteria prepared by the Architect, the Construction Manager shall prepare, for the Architect’s review and the Owner’s approval, preliminary estimates of the Cost of the Work or the
cost of program requirements using area, volume, or similar conceptual estimating techniques. If the Architect or
Construction Manager suggests alternative materials and systems, the Construction Manager shall provide cost
evaluations of those alternative materials and systems.

§ 3.1.6.2 As the Architect progresses with the preparation of the Schematic Design, Design Development and
Construction Documents, the Construction Manager shall prepare and update, at appropriate intervals agreed to by the
Owner, Construction Manager and Architect, an estimate of the Cost of the Work with increasing detail and refinement.
The Construction Manager shall include in the estimate those costs to allow for the further development of the design,
price escalation, and market conditions, until such time as the Owner and Construction Manager agree on a
Guaranteed Maximum Price for the Work. The estimate shall be provided for the Architect’s review and the Owner’s
approval. The Construction Manager shall inform the Owner and Architect in the event that the estimate of the Cost of
the Work exceeds the latest approved Project budget, and make recommendations for corrective action.

§ 3.1.6.3 If the Architect is providing cost estimating services as a Supplemental Service, and a discrepancy exists
between the Construction Manager’s cost estimates and the Architect’s cost estimates, the Construction Manager and
the Architect shall work together to reconcile the cost estimates.

§ 3.1.7 As the Architect progresses with the preparation of the Schematic Design, Design Development and Construction
Documents, the Construction Manager shall consult with the Owner and Architect and make recommendations
regarding constructability and schedules, for the Architect’s review and the Owner’s approval.

§ 3.1.8 The Construction Manager shall provide recommendations and information to the Owner and Architect regarding
equipment, materials, services, and temporary Project facilities.

§ 3.1.9 The Construction Manager shall provide a staffing plan for Preconstruction Phase services for the Owner’s
review and approval.

§ 3.1.10 If the Owner identified a Sustainable Objective in Article 1, the Construction Manager shall fulfill its
Preconstruction Phase responsibilities as required in AIA Document E233-09, Sustainable Projects Exhibit.
Construction Manager as Constructor Edition, attached to this Agreement.

§ 3.1.11 Subcontractors and Suppliers
§ 3.1.11.1 If the Owner has provided requirements for subcontractor procurement in section 1.1.14, the Construction
Manager shall provide a subcontracting plan, addressing the Owner’s requirements, for the Owner’s review and
approval.

§ 3.1.11.2 The Construction Manager shall develop bidders’ interest in the Project.

§ 3.1.11.3 The processes described in Article 9 shall apply if bid packages will be issued during the Preconstruction
Phase.

§ 3.1.12 Procurement
The Construction Manager shall prepare, for the Architect’s review and the Owner’s acceptance, a procurement
schedule for items that must be ordered in advance of construction. The Construction Manager shall expedite and
coordinate the ordering and delivery of materials that must be ordered in advance of construction. If the Owner agrees
to procure any items prior to the establishment of the Guaranteed Maximum Price, the Owner shall procure the items
on terms and conditions acceptable to the Construction Manager. Upon the establishment of the Guaranteed Maximum
Price, the Owner shall assign all contracts for these items to the Construction Manager and the Construction Manager
shall thereafter accept responsibility for them.

§ 3.1.13 Compliance with Laws
The Construction Manager shall comply with applicable laws, statutes, ordinances, codes, rules and regulations, and
lawful orders of public authorities applicable to its performance under this Contract, and with equal employment
opportunity programs, and other programs as may be required by governmental and quasi-governmental authorities.

§ 3.1.14 Other Preconstruction Services
Insert a description of any other Preconstruction Phase services to be provided by the Construction Manager, or
reference an exhibit attached to this document.
§ 3.2 Guaranteed Maximum Price Proposal

§ 3.2.1 At a time to be mutually agreed upon by the Owner and the Construction Manager, the Construction Manager shall prepare a Guaranteed Maximum Price proposal for the Owner’s and Architect’s review and the Owner’s acceptance. The Guaranteed Maximum Price in the proposal shall be the sum of the Construction Manager’s estimate of the Cost of the Work, the Construction Manager’s contingency described in Section 3.2.4, and the Construction Manager’s Fee described in Section 6.1.2.

§ 3.2.2 To the extent that the Contract Documents are anticipated to require further development, the Guaranteed Maximum Price includes the costs attributable to such further development consistent with the Contract Documents and reasonably inferable therefrom. Such further development does not include changes in scope, systems, kinds and quality of materials, finishes, or equipment, all of which, if required, shall be incorporated by Change Order.

§ 3.2.3 The Construction Manager shall include with the Guaranteed Maximum Price proposal a written statement of its basis, which shall include the following:

.1 A list of the Drawings and Specifications, including all Addenda thereto, and the Conditions of the Contract.

.2 A list of the clarifications and assumptions made by the Construction Manager in the preparation of the Guaranteed Maximum Price proposal, including assumptions under Section 3.2.2.

.3 A statement of the proposed Guaranteed Maximum Price, including a statement of the estimated Cost of the Work organized by trade categories or systems, including allowances; the Construction Manager’s contingency set forth in Section 3.2.4; and the Construction Manager’s Fee.

.4 The anticipated date of Substantial Completion upon which the proposed Guaranteed Maximum Price is based; and

.5 A date by which the Owner must accept the Guaranteed Maximum Price.

§ 3.2.4 In preparing the Construction Manager’s Guaranteed Maximum Price proposal, the Construction Manager shall include a contingency for the Construction Manager’s exclusive use to cover those costs that are included in the Guaranteed Maximum Price but not otherwise allocated to another line item or included in a Change Order.

§ 3.2.5 The Construction Manager shall meet with the Owner and Architect to review the Guaranteed Maximum Price proposal. In the event that the Owner or Architect discover any inconsistencies or inaccuracies in the information presented, they shall promptly notify the Construction Manager, who shall make appropriate adjustments to the Guaranteed Maximum Price proposal, its basis, or both.

§ 3.2.6 If the Owner notifies the Construction Manager that the Owner has accepted the Guaranteed Maximum Price proposal in writing before the date specified in the Guaranteed Maximum Price proposal, the Guaranteed Maximum Price proposal shall be deemed effective without further acceptance from the Construction Manager. Following acceptance of a Guaranteed Maximum Price, the Owner and Construction Manager shall execute the Guaranteed Maximum Price Amendment amending this Agreement, a copy of which the Owner shall provide to the Architect. The Guaranteed Maximum Price Amendment shall set forth the agreed upon Guaranteed Maximum Price with the information and assumptions upon which it is based.

§ 3.2.7 The Construction Manager shall not incur any cost to be reimbursed as part of the Cost of the Work prior to the execution of the Guaranteed Maximum Price Amendment, unless the Owner provides prior written authorization for such costs.

§ 3.2.8 The Owner shall authorize preparation of revisions to the Contract Documents that incorporate the agreed-upon assumptions and clarifications contained in the Guaranteed Maximum Price Amendment. The Owner shall promptly furnish such revised Contract Documents to the Construction Manager. The Construction Manager shall notify the Owner and Architect of any inconsistencies between the agreed-upon assumptions and clarifications contained in the Guaranteed Maximum Price Amendment and the revised Contract Documents.
§ 3.2.9 The Construction Manager shall include in the Guaranteed Maximum Price all sales, consumer, use and similar taxes for the Work provided by the Construction Manager that are legally enacted, whether or not yet effective, at the time the Guaranteed Maximum Price Amendment is executed.

§ 3.3 Construction Phase
§ 3.3.1 General
§ 3.3.1.1 For purposes of Section 8.1.2 of A201–2017, the date of commencement of the Work shall mean the date of commencement of the Construction Phase.

§ 3.3.1.2 The Construction Phase shall commence upon the Owner’s execution of the Guaranteed Maximum Price Amendment or, prior to acceptance of the Guaranteed Maximum Price proposal, by written agreement of the parties. The written agreement shall set forth a description of the Work to be performed by the Construction Manager, and any insurance and bond requirements for Work performed prior to execution of the Guaranteed Maximum Price Amendment.

§ 3.3.2 Administration
§ 3.3.2.1 The Construction Manager shall schedule and conduct meetings to discuss such matters as procedures, progress, coordination, scheduling, and status of the Work. The Construction Manager shall prepare and promptly distribute minutes of the meetings to the Owner and Architect.

§ 3.3.2.2 Upon the execution of the Guaranteed Maximum Price Amendment, the Construction Manager shall prepare and submit to the Owner and Architect a construction schedule for the Work and a submittal schedule in accordance with Section 3.10 of A201–2017.

§ 3.3.2.3 Monthly Report
The Construction Manager shall record the progress of the Project. On a monthly basis, or otherwise as agreed to by the Owner, the Construction Manager shall submit written progress reports to the Owner and Architect showing percentages of completion and other information required by the Owner.

§ 3.3.2.4 Daily Logs
The Construction Manager shall keep, and make available to the Owner and Architect, a daily log containing a record for each day of weather, portions of the Work in progress, number of workers on site, identification of equipment on site, problems that might affect progress of the work, accidents, injuries, and other information required by the Owner.

§ 3.3.2.5 Cost Control
The Construction Manager shall develop a system of cost control for the Work, including regular monitoring of actual costs for activities in progress and estimates for uncompleted tasks and proposed changes. The Construction Manager shall identify variances between actual and estimated costs and report the variances to the Owner and Architect, and shall provide this information in its monthly reports to the Owner and Architect, in accordance with Section 3.3.2.3 above.

ARTICLE 4. OWNER’S RESPONSIBILITIES
§ 4.1 Information and Services Required of the Owner
§ 4.1.1 The Owner shall provide information with reasonable promptness, regarding requirements for and limitations on the Project, including a written program which shall set forth the Owner’s objectives, constraints, and criteria, including schedule, space requirements and relationships, flexibility and expandability, special equipment, systems, sustainability and site requirements.

§ 4.1.2 Prior to the execution of the Guaranteed Maximum Price Amendment, the Construction Manager may request in writing that the Owner provide reasonable evidence that the Owner has made financial arrangements to fulfill the Owner’s obligations under the Contract. After execution of the Guaranteed Maximum Price Amendment, the Construction Manager may request such information as set forth in A201-2017 Section 2.2.

§ 4.1.3 The Owner shall establish and periodically update the Owner’s budget for the Project, including (1) the budget for the Cost of the Work as defined in Article 7, (2) the Owner’s other costs, and (3) reasonable contingencies related to all of these costs. If the Owner significantly increases or decreases the Owner’s budget for the Cost of the Work, the Owner shall notify the Construction Manager and Architect. The Owner and the Architect, in consultation with the Construction Manager, shall thereafter agree to a corresponding change in the Project’s scope and quality.
§ 4.1.4 Structural and Environmental Tests, Surveys and Reports. During the Preconstruction Phase, the Owner shall furnish the following information or services with reasonable promptness. The Owner shall also furnish any other information or services under the Owner’s control and relevant to the Construction Manager’s performance of the Work with reasonable promptness after receiving the Construction Manager’s written request for such information or services. The Construction Manager shall be entitled to rely on the accuracy of information and services furnished by the Owner but shall exercise proper precautions relating to the safe performance of the Work.

§ 4.1.4.1 The Owner shall furnish tests, inspections, and reports, required by law and as otherwise agreed to by the parties, such as structural, mechanical, and chemical tests, tests for air and water pollution, and tests for hazardous materials.

§ 4.1.4.2 The Owner shall furnish surveys describing physical characteristics, legal limitations and utility locations for the site of the Project, and a written legal description of the site. The surveys and legal information shall include, as applicable, grades and lines of streets, alleys, pavements and adjoining property and structures, designated wetlands, adjacent drainage, rights-of-way, easements, encroachments, zoning, deed restrictions, boundaries, contours of the site, locations, dimensions and other necessary information concerning existing buildings, other improvements and trees, and information concerning available utility services and lines, both public and private, and all information shall be referenced to a Project benchmark.

§ 4.1.4.3 The Owner, when such services are requested, shall furnish services of geotechnical engineers, which may include test borings, test pits, determinations of soil bearing values, percolation tests, evaluations of hazardous materials, seismic evaluation, ground corrosion tests and resistivity tests, including necessary operations for anticipating subsoil conditions, with written reports and appropriate recommendations.

§ 4.1.5 During the Construction Phase, the Owner shall furnish information or services required of the Owner by the Contract Documents with reasonable promptness. The Owner shall also furnish any other information or services under the Owner’s control and relevant to the Construction Manager’s performance of the Work with reasonable promptness after receiving the Construction Manager’s written request for such information or services.

§ 4.1.6 If the Owner identified a Sustainable Objective in Article 1, the Owner shall fulfill its responsibilities as required in AIA Document E233™-2019, Sustainable Projects Exhibit, Construction Manager as Constructor Edition, attached to this Agreement.

§ 4.2 Owner’s Designated Representative
The Owner shall identify a representative authorized to act on behalf of the Owner with respect to the Project. The Owner’s representative shall render decisions promptly and furnish information expeditiously, so as to avoid unreasonable delay in the services of Work of the Construction Manager. Except as otherwise provided in Section 4.2.1 of A201-2017, the Architect does not have such authority. The term “Owner” means the Owner or the Owner’s authorized representative.

§ 4.2.1 Legal Requirements. The Owner shall furnish all legal, insurance and accounting services, including auditing services, that may be reasonably necessary at any time for the Project to meet the Owner’s needs and interests.

§ 4.3 Architect
The Owner shall retain an Architect to provide services, duties and responsibilities as described in AIA Document B133™-2019, Standard Form of Agreement Between Owner and Architect, Construction Manager as Constructor Edition, including any additional services requested by the Construction Manager that are necessary for the Preconstruction and Construction Phase services under this Agreement. The Owner shall provide the Construction Manager with a copy of the scope of services in the executed agreement between the Owner and the Architect, and any further modifications to the Architect’s scope of services in the agreement.

ARTICLE 5 COMPENSATION AND PAYMENTS FOR PRECONSTRUCTION PHASE SERVICES

§ 5.1 Compensation
§ 5.1.1 For the Construction Manager’s Preconstruction Phase services described in Sections 3.1 and 3.2, the Owner shall compensate the Construction Manager as follows:

(Insert amount of, or basis for, compensation and include a list of reimbursable cost items, as applicable.)
§ 5.1.2 The hourly billing rates for Preconstruction Phase services of the Construction Manager and the Construction Manager’s Consultants and Subcontractors, if any, are set forth below. (If applicable, attach an exhibit of hourly billing rates or insert them below.)

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<th>Individual or Position</th>
<th>Rate</th>
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§ 5.1.2.1 Hourly billing rates for Preconstruction Phase services include all costs to be paid or incurred by the Construction Manager, as required by law or collective bargaining agreements, for taxes, insurance, contributions, assessments and benefits and, for personnel not covered by collective bargaining agreements, customary benefits such as sick leave, medical and health benefits, holidays, vacations and pensions, and shall remain unchanged unless the parties execute a Modification.

§ 5.1.3 If the Preconstruction Phase services covered by this Agreement have not been completed within _____ (____) months of the date of this Agreement, through no fault of the Construction Manager, the Construction Manager’s compensation for Preconstruction Phase services shall be equitably adjusted.

§ 5.2 Payments
§ 5.2.1 Unless otherwise agreed, payments for services shall be made monthly, in proportion to services performed.

§ 5.2.2 Payments are due and payable upon presentation of the Construction Manager’s invoice. Amounts unpaid _____ (____) days after the invoice date shall bear interest at the rate entered below, or in the absence thereof at the legal rate prevailing from time to time at the principal place of business of the Construction Manager. (Insert rate of monthly or annual interest agreed upon.)

ARTICLE 6 COMPENSATION FOR CONSTRUCTION PHASE SERVICES
§ 6.1 Contract Sum
§ 6.1.1 The Owner shall pay the Construction Manager the Contract Sum in current funds for the Construction Manager’s performance of the Contract after execution of the Guaranteed Maximum Price Amendment. The Contract Sum is the Cost of the Work as defined in Article 7 plus the Construction Manager’s Fee.

§ 6.1.2 The Construction Manager’s Fee: (State a lump sum, percentage of Cost of the Work or other provision for determining the Construction Manager’s Fee.)

§ 6.1.3 The method of adjustment of the Construction Manager’s Fee for changes in the Work:

§ 6.1.4 Limitations, if any, on a Subcontractor’s overhead and profit for increases in the cost of its portion of the Work.
§ 6.1.5 Rental rates for Construction Manager-owned equipment shall not exceed ______ percent (______ %) of the standard rental rate paid on the place of the Project.

§ 6.1.6 Liquidated damages, if any:
   (Insert terms and conditions for liquidated damages, if any.)

§ 6.1.7 Other:
   (Insert provisions for bonus, cost savings or other incentives, if any, that might result in a change to the Contract Sum.)

§ 6.2 Guaranteed Maximum Price
   The Construction Manager guarantees that the Contract Sum shall not exceed the Guaranteed Maximum Price set forth in the Guaranteed Maximum Price Amendment, subject to additions and deductions by Change Order as provided in the Contract Documents. Costs which would cause the Guaranteed Maximum Price to be exceeded shall be paid by the Construction Manager without reimbursement by the Owner.

§ 6.3 Changes in the Work
   § 6.3.1 The Owner may, without invalidating the Contract, order changes in the Work within the general scope of the Contract consisting of additions, deletions or other revisions. The Owner shall issue such changes in writing. The Construction Manager may be entitled to an equitable adjustment in the Contract Time as a result of changes in the Work.

   § 6.3.1.1 The Architect may order minor changes in the Work as provided in Article 7 of AIA Document A201–2017. General Conditions of the Contract for Construction.

   § 6.3.2 Adjustments to the Guaranteed Maximum Price on account of changes in the Work subsequent to the execution of the Guaranteed Maximum Price Amendment may be determined by any of the methods listed in Article 7 of AIA Document A201–2017, General Conditions of the Contract for Construction.

   § 6.3.3 Adjustments to subcontracts awarded on the basis of a stipulated sum shall be determined in accordance with Article 7 of A201–2017, as they refer to “cost” and “fee,” and not by Articles 6 and 7 of this Agreement. Adjustments to subcontracts awarded with the Owner’s prior written consent on the basis of cost plus a fee shall be calculated in accordance with the terms of those subcontracts.

   § 6.3.4 In calculating adjustments to the Guaranteed Maximum Price, the terms “cost” and “costs” as used in Article 7 of AIA Document A201–2017 shall mean the Cost of the Work as defined in Article 7 of this Agreement and the term “fee” shall mean the Construction Manager’s Fee as defined in Section 6.1.2 of this Agreement.

   § 6.3.5 If no specific provision is made in Section 6.1.3 for adjustment of the Construction Manager’s Fee in the case of changes in the Work, or if the extent of such changes is such, in the aggregate, that application of the adjustment provisions of Section 6.1.3 will cause substantial inequity to the Owner or Construction Manager, the Construction Manager’s Fee shall be equitably adjusted on the same basis that was used to establish the Fee for the original Work, and the Guaranteed Maximum Price shall be adjusted accordingly.

ARTICLE 7   COST OF THE WORK FOR CONSTRUCTION PHASE

§ 7.1 Costs to Be Reimbursed
   § 7.1.1 The term Cost of the Work shall mean costs necessarily incurred by the Construction Manager in the proper performance of the Work. The Cost of the Work shall include only the items set forth in Sections 7.1 through 7.7.

   § 7.1.2 Where, pursuant to the Contract Documents, any cost is subject to the Owner’s prior approval, the Construction Manager shall obtain such approval in writing prior to incurring the cost.
§ 7.1.3 Costs shall be at rates not higher than the standard rates paid at the place of the Project, except with prior approval of the Owner.

§ 7.2 Labor Costs
§ 7.2.1 Wages or salaries of construction workers directly employed by the Construction Manager to perform the construction of the Work at the site or, with the Owner’s prior approval, at off-site workshops.

§ 7.2.2 Wages or salaries of the Construction Manager’s supervisory and administrative personnel when stationed at the site and performing Work, with the Owner’s prior approval.

§ 7.2.2.1 Wages or salaries of the Construction Manager’s supervisory and administrative personnel when performing Work and stationed at a location other than the site, but only for that portion of time required for the Work, and limited to the personnel and activities listed below: (Identify the personnel, type of activity and, if applicable, any agreed upon percentage of time to be devoted to the Work.)

§ 7.2.3 Wages and salaries of the Construction Manager’s supervisory or administrative personnel engaged at factories, workshops or while traveling, in expediting the production or transportation of materials or equipment required for the Work, but only for that portion of their time required for the Work.

§ 7.2.4 Costs paid or incurred by the Construction Manager, as required by law or collective bargaining agreements, for taxes, insurance, contributions, assessments and benefits and, for personnel not covered by collective bargaining agreements, customary benefits such as sick leave, medical and health benefits, holidays, vacations and pensions, provided such costs are based on wages and salaries included in the Cost of the Work under Sections 7.2.1 through 7.2.3.

§ 7.2.5 If agreed rates for labor costs, in lieu of actual costs, are provided in this Agreement, the rates shall remain unchanged throughout the duration of this Agreement, unless the parties execute a Modification.

§ 7.3 Subcontract Costs
Payments made by the Construction Manager to Subcontractors in accordance with the requirements of the subcontracts and this Agreement.

§ 7.4 Costs of Materials and Equipment Incorporated in the Completed Construction
§ 7.4.1 Costs, including transportation and storage at the site, of materials and equipment incorporated, or to be incorporated, in the completed construction.

§ 7.4.2 Costs of materials described in the preceding Section 7.4.1 in excess of those actually installed to allow for reasonable waste and spoilage. Unused excess materials, if any, shall become the Owner’s property at the completion of the Work or, at the Owner’s option, shall be sold by the Construction Manager. Any amounts realized from such sales shall be credited to the Owner as a deduction from the Cost of the Work.

§ 7.5 Costs of Other Materials and Equipment, Temporary Facilities and Related Items
§ 7.5.1 Costs of transportation, storage, installation, dismantling, maintenance, and removal of materials, supplies, temporary facilities, machinery, equipment and hand tools not customarily owned by construction workers that are provided by the Construction Manager at the site and fully consumed in the performance of the Work. Costs of materials, supplies, temporary facilities, machinery, equipment, and tools, that are not fully consumed, shall be based on the cost or value of the item at the time it is first used on the Project site less the value of the item when it is no longer used at the Project site. Costs for items not fully consumed by the Construction Manager shall mean fair market value.

§ 7.5.2 Rental charges for temporary facilities, machinery, equipment, and hand tools not customarily owned by construction workers that are provided by the Construction Manager at the site, and the costs of transportation, installation, dismantling, minor repairs, and removal of such temporary facilities, machinery, equipment, and hand tools. Rates and quantities of equipment owned by the Construction Manager, or a related party as defined in Section 7.8.
shall be subject to the Owner’s prior approval. The total rental cost of any such equipment may not exceed the purchase price of any comparable item.

§ 7.5.3 Costs of removal of debris from the site of the Work and its proper and legal disposal.

§ 7.5.4 Costs of the Construction Manager’s site office, including general office equipment and supplies.

§ 7.5.5 Costs of materials and equipment suitably stored off the site at a mutually acceptable location, subject to the Owner’s prior approval.

§ 7.6 Miscellaneous Costs
§ 7.6.1 Premiums for that portion of insurance and bonds required by the Contract Documents that can be directly attributed to this Contract.

§ 7.6.1.1 Costs for self-insurance, for either full or partial amounts of the coverages required by the Contract Documents, with the Owner’s prior approval.

§ 7.6.1.2 Costs for insurance through a captive insurer owned or controlled by the Construction Manager, with the Owner’s prior approval.

§ 7.6.2 Sales, use, or similar taxes, imposed by a governmental authority, that are related to the Work and for which the Construction Manager is liable.

§ 7.6.3 Fees and assessments for the building permit, and for other permits, licenses, and inspections, for which the Construction Manager is required by the Contract Documents to pay.

§ 7.6.4 Fees of laboratories for tests required by the Contract Documents, except those related to defective or nonconforming Work for which reimbursement is excluded under Article 13 of AIA Document A201-2017 or by other provisions of the Contract Documents, and which do not fall within the scope of Section 7.7.3.

§ 7.6.5 Royalties and license fees paid for the use of a particular design, process, or product, required by the Contract Documents.

§ 7.6.5.1 The cost of defending suits or claims for infringement of patent rights arising from requirements of the Contract Documents, payments made in accordance with legal judgments against the Construction Manager resulting from such suits or claims, and payments of settlements made with the Owner’s consent, unless the Construction Manager had reason to believe that the required design, process, or product was an infringement of a copyright or a patent, and the Construction Manager failed to promptly furnish such information to the Architect as required by Article 5 of AIA Document A201-2017. The costs of legal defenses, judgments, and settlements shall not be included in the Cost of the Work used to calculate the Construction Manager’s Fee or subject to the Guaranteed Maximum Price.

§ 7.6.6 Costs for communications services, electronic equipment, and software, directly related to the Work and located at the site, with the Owner’s prior approval.

§ 7.6.7 Costs of document reproductions and delivery charges.

§ 7.6.8 Deposits lost for causes other than the Construction Manager’s negligence or failure to fulfill a specific responsibility in the Contract Documents.

§ 7.6.9 Legal, mediation and arbitration costs, including attorneys’ fees, other than those arising from disputes between the Owner and Construction Manager, reasonably incurred by the Construction Manager after the execution of this Agreement in the performance of the Work and with the Owner’s prior approval, which shall not be unreasonably withheld.

§ 7.6.10 Expenses incurred in accordance with the Construction Manager’s standard written personnel policy for relocation and temporary living allowances of the Construction Manager’s personnel required for the Work, with the Owner’s prior approval.

§ 7.6.11 That portion of the reasonable expenses of the Construction Manager’s supervisory or administrative personnel incurred while traveling in discharge of duties connected with the Work.
§ 7.7 Other Costs and Emergencies
§ 7.7.1 Other costs incurred in the performance of the Work, with the Owner's prior approval.

§ 7.7.2 Costs incurred in taking action to prevent threatened damage, injury, or loss, in case of an emergency affecting the safety of persons and property, as provided in Article 10 of AIA Document A201–2017.

§ 7.7.3 Costs of repairing or correcting damaged or nonconforming Work executed by the Construction Manager, Subcontractors, or suppliers, provided that such damaged or nonconforming Work was not caused by the negligence of, or failure to fulfill a specific responsibility by, the Construction Manager, and only to the extent that the cost of repair or correction is not recovered by the Construction Manager from insurance, sureties, Subcontractors, suppliers, or others.

§ 7.7.4 The costs described in Sections 7.1 through 7.7 shall be included in the Cost of the Work, notwithstanding any provision of AIA Document A201–2017 or other Conditions of the Contract which may require the Construction Manager to pay such costs, unless such costs are excluded by the provisions of Section 7.9.

§ 7.8 Related Party Transactions
§ 7.8.1 For purposes of this Section 7.8, the term “related party” shall mean (1) a parent, subsidiary, affiliate, or other entity having common ownership of, or sharing common management with, the Construction Manager, (2) any entity in which any stockholder in, or management employee of, the Construction Manager holds an equity interest in excess of ten percent in the aggregate, (3) any entity which has the right to control the business or affairs of the Construction Manager, or (4) any person, or any member of the immediate family of any person, who has the right to control the business or affairs of the Construction Manager.

§ 7.8.2 If any of the costs to be reimbursed arise from a transaction between the Construction Manager and a related party, the Construction Manager shall notify the Owner of the specific nature of the contemplated transaction, including the identity of the related party and the anticipated cost to be incurred, before any such transaction is consummated or cost incurred. If the Owner, after such notification, authorizes the proposed transaction in writing, then the cost incurred shall be included as a cost to be reimbursed, and the Construction Manager shall procure the Work, equipment, goods, or service, from the related party, as a Subcontractor, according to the terms of Article 9. If the Owner fails to authorize the transaction in writing, the Construction Manager shall procure the Work, equipment, goods, or service from some person or entity other than a related party according to the terms of Article 9.

§ 7.9 Costs Not To Be Reimbursed
§ 7.9.1 The Cost of the Work shall not include the items listed below:
  .1 Salaries and other compensation of the Construction Manager’s personnel stationed at the Construction Manager’s principal office or offices other than the site office, except as specifically provided in Section 7.2, or as may be provided in Article 14.
  .2 Bonuses, profit sharing, incentive compensation, and any other discretionary payments, paid to anyone hired by the Construction Manager or paid to any Subcontractor or vendor, unless the Owner has provided prior approval.
  .3 Expenses of the Construction Manager’s principal office and offices other than the site office:
  .4 Overhead and general expenses, except as may be expressly included in Sections 7.1 to 7.7.
  .5 The Construction Manager’s capital expenses, including interest on the Construction Manager’s capital employed for the Work.
  .6 Except as provided in Section 7.7.3 of this Agreement, costs due to the negligence of, or failure to fulfill a specific responsibility of the Contract by, the Construction Manager, Subcontractors, and suppliers, or anyone directly or indirectly employed by any of them or for whose acts any of them may be liable.
  .7 Any cost not specifically and expressly described in Sections 7.1 to 7.7.
  .8 Costs, other than costs included in Change Orders approved by the Owner, that would cause the Guaranteed Maximum Price to be exceeded; and
  .9 Costs for services incurred during the Preconstruction Phase.

ARTICLE 8 DISCOUNTS, REBATES, AND REFUNDS
§ 8.1 Cash discounts obtained on payments made by the Construction Manager shall accrue to the Owner if (1) the Owner includes in the amount to be paid, less discount, in an Application for Payment and received payment from the Owner, or (2) the Owner has deposited funds with the Construction Manager with which to make payments, otherwise, cash discounts shall accrue to the Construction Manager. Trade discounts, rebates, refunds, and amounts received from sales of surplus materials and equipment shall accrue to the Owner, and the Construction Manager shall make provisions so that they can be obtained.

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§ 8.2 Amounts that accrue to the Owner in accordance with the provisions of Section 8.1 shall be credited to the Owner as a deduction from the Cost of the Work.

ARTICLE 9 SUBCONTRACTS AND OTHER AGREEMENTS
§ 9.1 Those portions of the Work that the Construction Manager does not customarily perform with the Construction Manager’s own personnel shall be performed under subcontracts or other appropriate agreements with the Construction Manager. The Owner may designate specific persons from whom, or entities from which, the Construction Manager shall obtain bids. The Construction Manager shall obtain bids from Subcontractors, and from suppliers of materials or equipment fabricated especially for the Work, for which they are qualified to perform that portion of the Work in accordance with the requirements of the Contract Documents. The Construction Manager shall deliver such bids to the Architect and Owner with an indication as to which bids the Construction Manager intends to accept. The Owner then has the right to review the Construction Manager’s list of proposed subcontractors and suppliers in consultation with the Architect and, subject to Section 9.1.1, to object to any subcontractor or supplier. Any advice of the Architect for approval or objection by the Owner, shall not relieve the Construction Manager of its responsibility to perform the Work in accordance with the Contract Documents. The Construction Manager shall not be required to contract with anyone to whom the Construction Manager has reasonable objection.

§ 9.1.1 When a specific subcontractor or supplier (1) is recommended to the Owner by the Construction Manager, (2) is qualified to perform that portion of the Work, and (3) has submitted a bid that conforms to the requirements of the Contract Documents without reservations or exceptions, but the Owner requires that another bid be accepted, then the Construction Manager may require that a Change Order be issued to adjust the Guaranteed Maximum Price by the difference between the bid of the person or entity recommended to the Owner by the Construction Manager and the amount of the subcontract or other agreement actually signed with the person or entity designated by the Owner.

§ 9.2 Subcontracts or other agreements shall conform to the applicable payment provisions of this Agreement, and shall not be awarded on the basis of cost plus a fee without the Owner’s prior written approval. If a subcontract is awarded on the basis of cost plus a fee, the Construction Manager shall provide in the subcontract for the Owner to receive the same audit rights with regard to the Subcontractor as the Owner receives with regard to the Construction Manager in Article 10.

ARTICLE 10 ACCOUNTING RECORDS
The Construction Manager shall keep full and detailed records and accounts related to the Cost of the Work, and exercise such controls, as may be necessary for proper financial management under this Contract and to substantiate all costs incurred. The accounting and control systems shall be satisfactory to the Owner. The Owner and the Owner’s auditors shall, during regular business hours and upon reasonable notice, be afforded access to, and shall be permitted to audit and copy, the Construction Manager’s records and accounts, including complete documentation supporting accounting entries, books, job cost reports, correspondence, instructions, drawings, receipts, subcontracts, Subcontractor’s proposals, Subcontractor’s invoices, purchase orders, vouchers, memoranda, and other data relating to this Contract. The Construction Manager shall preserve these records for a period of three years after final payment, or for such longer period as may be required by law.

ARTICLE 11 PAYMENTS FOR CONSTRUCTION PHASE SERVICES
§ 11.1 Progress Payments
§ 11.1.1 Based upon Applications for Payment submitted to the Architect by the Construction Manager, and Certificates for Payment issued by the Architect, the Owner shall make progress payments on account of the Contract Sum, to the Construction Manager, as provided below and elsewhere in the Contract Documents.

§ 11.1.2 The period covered by each Application for Payment shall be one calendar month ending on the last day of the month, or as follows:

§ 11.1.3 Provided that an Application for Payment is received by the Architect not later than the ______ day of a month, the Owner shall make payment of the amount certified to the Construction Manager not later than the ______ day of the ______ month. If an Application for Payment is received by the Architect after the application date fixed above, payment of the amount certified shall be made by the Owner not later than ______ (____) days after the Architect receives the Application for Payment.

(Federal, state or local laws may require payment within a certain period of time.)
§ 11.1.4 With each Application for Payment, the Construction Manager shall submit payrolls, petty cash accounts, receipted invoices or invoices with check vouchers attached, and any other evidence required by the Owner or Architect to demonstrate that payments already made by the Construction Manager on account of the Cost of the Work equal or exceed progress payments already received by the Construction Manager, plus payrolls for the period covered by the present Application for Payment, less that portion of the progress payments attributable to the Construction Manager’s Fee.

§ 11.1.5 Each Application for Payment shall be based on the most recent schedule of values submitted by the Construction Manager in accordance with the Contract Documents. The schedule of values shall allocate the entire Guaranteed Maximum Price among: (1) the various portions of the Work; (2) any contingency for costs that are included in the Guaranteed Maximum Price but not otherwise allocated to another line item or included in a Change Order, and (3) the Construction Manager’s Fee.

§ 11.1.5.1 The schedule of values shall be prepared in such form and supported by such data to substantiate its accuracy as the Architect may require. The schedule of values shall be used as a basis for reviewing the Construction Manager’s Applications for Payment.

§ 11.1.5.2 The allocation of the Guaranteed Maximum Price under this Section 11.1.5 shall not constitute a separate guaranteed maximum price for the Cost of the Work of each individual line item in the schedule of values.

§ 11.1.5.3 When the Construction Manager allocates costs from a contingency to another line item in the schedule of values, the Construction Manager shall submit supporting documentation to the Architect.

§ 11.1.6 Applications for Payment shall show the percentage of completion of each portion of the Work as of the end of the period covered by the Application for Payment. The percentage of completion shall be the lesser of (1) the percentage of that portion of the Work which has actually been completed, or (2) the percentage obtained by dividing (a) the expense that has actually been incurred by the Construction Manager on account of that portion of the Work and for which the Construction Manager has made payment or intends to make payment prior to the next Application for Payment, by (b) the share of the Guaranteed Maximum Price allocated to that portion of the Work in the schedule of values.

§ 11.1.7 In accordance with AIA Document A201–2017 and subject to other provisions of the Contract Documents, the amount of each progress payment shall be computed as follows:

§ 11.1.7.1 The amount of each progress payment shall first include:

1. That portion of the Guaranteed Maximum Price properly allocable to completed Work as determined by multiplying the percentage of completion of each portion of the Work by the share of the Guaranteed Maximum Price allocated to that portion of the Work in the most recent schedule of values;
2. That portion of the Guaranteed Maximum Price properly allocable to materials and equipment delivered and suitably stored at the site for subsequent incorporation in the completed construction or, if approved in writing in advance by the Owner, suitably stored off the site at a location agreed upon in writing;
3. That portion of Construction Change Directives that the Architect determines, in the Architect’s professional judgment, to be reasonably justified; and
4. The Construction Manager’s Fee, computed upon the Cost of the Work described in the preceding Sections 11.1.7.1 and 11.1.7.2 at the rate stated in Section 6.1.2 or, if the Construction Manager’s Fee is stated as a fixed sum in that Section, an amount that bears the same ratio to that fixed-sum fee as the Cost of the Work, included in Sections 11.1.7.1 and 11.1.7.2 bears to a reasonable estimate of the probable Cost of the Work upon its completion.

§ 11.1.7.2 The amount of each progress payment shall then be reduced by:

1. The aggregate of any amounts previously paid by the Owner;
2. The amount, if any, for Work that remains uncorrected and for which the Architect has previously withheld a Certificate for Payment as provided in Article 9 of AIA Document A201–2017;
3. Any amount for which the Construction Manager does not intend to pay a Subcontractor or material supplier, unless the Work has been performed by others the Construction Manager intends to pay;
4. For Work performed or defects discovered since the last payment application, any amount for which the Architect may withhold payment, or nullify a Certificate of Payment in whole or in part, as provided in Article 9 of AIA Document A201–2017.
§ 11.1.8 Retainage

§ 11.1.8.1 For each progress payment made prior to Substantial Completion of the Work, the Owner may withhold the following amount as retainage, from the payment otherwise due:

(Insert a percentage or amount to be withheld as retainage from each Application for Payment. The amount of retainage may be limited by governing law.)

§ 11.1.8.1.1 The following items are not subject to retainage:

(Insert any items not subject to the withholding of retainage, such as general conditions, insurance, etc.)

§ 11.1.8.2 Reduction or limitation of retainage, if any, shall be as follows:

(If the retainage established in Section 11.1.8.1 is to be modified prior to Substantial Completion of the entire Work, insert provisions for such modification.)

§ 11.1.8.3 Except as set forth in this Section 11.1.8.3, upon Substantial Completion of the Work, the Construction Manager may submit an Application for Payment that includes the retainage withheld from prior Applications for Payment pursuant to this Section 11.1.8. The Application for Payment submitted at Substantial Completion shall not include retainage as follows:

(Insert any other conditions for release of retainage, such as upon completion of the Owner’s audit and reconciliation, upon Substantial Completion.)

§ 11.1.9 If final completion of the Work is materially delayed through no fault of the Construction Manager, the Owner shall pay the Construction Manager any additional amounts in accordance with Article 9 of AIA Document A201–2017.

§ 11.1.10 Except with the Owner’s prior written approval, the Construction Manager shall not make advance payments to suppliers for materials or equipment which have not been delivered and suitably stored at the site.

§ 11.1.11 The Owner and the Construction Manager shall agree upon a mutually acceptable procedure for review and approval of payments to Subcontractors, and the percentage of retainage held on Subcontracts, and the Construction Manager shall execute subcontracts in accordance with those agreements.

§ 11.1.12 In taking action on the Construction Manager’s Applications for Payment the Architect shall be entitled to rely on the accuracy and completeness of the information furnished by the Construction Manager, and such action shall not be deemed to be a representation that (1) the Architect has made a detailed examination, audit, or arithmetic verification, of the documentation submitted in accordance with Section 11.1.4 or other supporting data; (2) that the Architect has made exhaustive or continuous on-site inspections; or (3) that the Architect has made examinations to ascertain how or for what purposes the Construction Manager has used amounts previously paid on account of the Contract. Such examinations, audits, and verifications, if required by the Owner, will be performed by the Owner’s auditors acting in the sole interest of the Owner.
§ 11.2 Final Payment

§ 11.2.1 Final payment, constituting the entire unpaid balance of the Contract Sum, shall be made by the Owner to the Construction Manager when

1. the Construction Manager has fully performed the Contract, except for the Construction Manager’s responsibility to correct Work as provided in Article 12 of AIA Document A201–2017, and to satisfy other requirements, if any, which extend beyond final payment;

2. the Construction Manager has submitted a final accounting for the Cost of the Work and a final Application for Payment, and

3. a final Certificate for Payment has been issued by the Architect in accordance with Section 11.2.2.

§ 11.2.2 Within 30 days of the Owner’s receipt of the Construction Manager’s final accounting for the Cost of the Work, the Owner shall conduct an audit of the Cost of the Work or notify the Architect that it will not conduct an audit.

§ 11.2.2.1 If the Owner conducts an audit of the Cost of the Work, the Owner shall, within 10 days after completion of the audit, submit a written report based upon the auditors’ findings to the Architect.

§ 11.2.2.2 Within seven days after receipt of the written report described in Section 11.2.2.1 or receipt of notice that the Owner will not conduct an audit, and provided that the other conditions of Section 11.2.1 have been met, the Architect will either issue to the Owner a final Certificate for Payment with a copy to the Construction Manager, or notify the Construction Manager and Owner in writing of the Architect’s reasons for withholding a certificate as provided in Article 9 of AIA Document A201–2017. The time periods stated in this Section 11.2.2 supersede those stated in Article 9 of AIA Document A201–2017. The Architect is not responsible for verifying the accuracy of the Construction Manager’s final accounting.

§ 11.2.3 If the Owner’s auditors’ report concludes that the Cost of the Work, as substantiated by the Construction Manager’s final accounting, is less than claimed by the Construction Manager, the Construction Manager shall be entitled to request mediation of the disputed amount without seeking an initial decision pursuant to Article 15 of AIA Document A201–2017. A request for mediation shall be made by the Construction Manager within 30 days after the Construction Manager’s receipt of a copy of the Architect’s final Certificate for Payment. Failure to request mediation within this 30-day period shall result in the substantiated amount reported by the Owner’s auditors becoming binding on the Construction Manager. Pending a final resolution of the disputed amount, the Owner shall pay the Construction Manager the amount certified in the Architect’s final Certificate for Payment.

§ 11.2.3 The Owner’s final payment to the Construction Manager shall be made no later than 30 days after the issuance of the Architect’s final Certificate for Payment, or as follows:

§ 11.2.4 If, subsequent to final payment, and at the Owner’s request, the Construction Manager incurs costs, described in Sections 7.1 through 7.7, and not excluded by Section 7.9, to correct defective or nonconforming Work, the Owner shall reimburse the Construction Manager for such costs, and the Construction Manager’s Fee applicable thereto, on the same basis as if such costs had been incurred prior to final payment, but not in excess of the Guaranteed Maximum Price. If adjustments to the Contract Sum are provided for in Section 6.1.7, the amount of those adjustments shall be recalculated, taking into account any reimbursements made pursuant to this Section 11.2.4 in determining the net amount to be paid by the Owner to the Construction Manager.

§ 11.3 Interest

Payments due and unpaid under the Contract shall bear interest from the date payment is due at the rate stated below, or in the absence thereof, at the legal rate prevailing from time to time at the place where the Project is located.

(Insert rate of interest agreed upon, if any.)

§ 12.1 Initial Decision Maker

§ 12.1.1 Any Claim between the Owner and Construction Manager shall be resolved in accordance with the provisions set forth in this Article 12 and Article 15 of A201–2017. However, for Claims arising from or relating to the...
Construction Manager’s Preconstruction Phase services, no decision by the Initial Decision Maker shall be required as a condition precedent to mediation or binding dispute resolution, and Section 12.1.2 of this Agreement shall not apply.

§ 12.1.2 The Architect will serve as the Initial Decision Maker pursuant to Article 15 of AIA Document A201–2017 for Claims arising from or relating to the Construction Manager’s Construction Phase services, unless the parties appoint below another individual, not a party to the Agreement, to serve as the Initial Decision Maker. (If the parties mutually agree, insert the name, address and other contact information of the Initial Decision Maker, if other than the Architect.)

§ 12.2 Binding Dispute Resolution
For any Claim subject to, but not resolved by mediation pursuant to Article 15 of AIA Document A201–2017, the method of binding dispute resolution shall be as follows:

(Check the appropriate box.)

[ ] Arbitration pursuant to Article 15 of AIA Document A201–2017

[ ] Litigation in a court of competent jurisdiction

[ ] Other: (Specify)

If the Owner and Construction Manager do not select a method of binding dispute resolution, or do not subsequently agree in writing to a binding dispute resolution method other than litigation, Claims will be resolved by litigation in a court of competent jurisdiction.

ARTICLE 13 TERMINATION OR SUSPENSION
§ 13.1 Termination Prior to Execution of the Guaranteed Maximum Price Amendment
§ 13.1.1 If the Owner and the Construction Manager do not reach an agreement on the Guaranteed Maximum Price, the Owner may terminate this Agreement upon not less than seven days’ written notice to the Construction Manager, and the Construction Manager may terminate this Agreement, upon not less than seven days’ written notice to the Owner.

§ 13.1.2 In the event of termination of this Agreement pursuant to Section 13.1.1, the Construction Manager shall be compensated for Preconstruction Phase services and Work performed prior to receipt of a notice of termination, in accordance with the terms of this Agreement. In no event shall the Construction Manager’s compensation under this Section exceed the compensation set forth in Section 5.1.

§ 13.1.3 Prior to the execution of the Guaranteed Maximum Price Amendment, the Owner may terminate this Agreement upon not less than seven days’ written notice to the Construction Manager for the Owner’s convenience and without cause, and the Construction Manager may terminate this Agreement, upon not less than seven days’ written notice to the Owner, for the reasons set forth in Article 14 of A201–2017.

§ 13.1.4 In the event of termination of this Agreement pursuant to Section 13.1.3, the Construction Manager shall be equitably compensated for Preconstruction Phase services and Work performed prior to receipt of a notice of termination. In no event shall the Construction Manager’s compensation under this Section exceed the compensation set forth in Section 5.1.

§ 13.1.5 If the Owner terminates the Contract pursuant to Section 13.1.3 after the commencement of the Construction Phase but prior to the execution of the Guaranteed Maximum Price Amendment, the Owner shall pay to the Construction Manager an amount calculated as follows, which amount shall be in addition to any compensation paid to the Construction Manager under Section 13.1.4:

1. Take the Cost of the Work incurred by the Construction Manager to the date of termination:
§ 13.1.6 The Owner shall also pay the Construction Manager fair compensation, either by purchase or rental at the
election of the Owner, for any equipment owned by the Construction Manager that the Owner elects to retain and that is
not otherwise included in the Cost of the Work under Section 13.1.5.1. To the extent that the Owner elects to take legal
assignment of subcontracts and purchase orders (including rental agreements), the Construction Manager shall, as a
condition of receiving the payments referred to in this Article 13, execute and deliver all such papers and take all such
steps, including the legal assignment of such subcontracts and other contractual rights of the Construction Manager, as
the Owner may require for the purpose of fully vesting in the Owner the rights and benefits of the Construction
Manager under such subcontracts or purchase orders. All Subcontracts, purchase orders and rental agreements entered
into by the Construction Manager will contain provisions allowing for assignment to the Owner as described above.

§ 13.1.6.1 If the Owner accepts assignment of subcontracts, purchase orders or rental agreements as described above, the
Owner will reimburse or indemnify the Construction Manager for all costs arising under the subcontract, purchase order
or rental agreement, if those costs would have been reimbursable as Cost of the Work at the contract had not been
terminated. If the Owner chooses not to accept assignment of any subcontract, purchase order or rental agreement that
would have constituted a Cost of the Work had this agreement not been terminated, the Construction Manager will
terminate the subcontract, purchase order or rental agreement and the Owner will pay the Construction Manager the
costs necessarily incurred by the Construction Manager because of such termination.

§ 13.2 Termination or Suspension Following Execution of the Guaranteed Maximum Price Amendment
§ 13.2.1 Termination
The Contract may be terminated by the Owner or the Construction Manager as provided in Article 14 of AIA Document
A201–2017.

§ 13.2.2 Termination by the Owner for Cause
§ 13.2.2.1 If the Owner terminates the Contract for cause as provided in Article 14 of AIA Document A201–2017, the
amount, if any, to be paid to the Construction Manager under Article 14 of AIA Document A201–2017 shall not cause
the Guaranteed Maximum Price to be exceeded, nor shall it exceed an amount calculated as follows:
1. Take the Cost of the Work incurred by the Construction Manager to the date of termination.
2. Add the Construction Manager’s Fee, computed upon the Cost of the Work to the date of termination at
the rate stated in Section 6.1 or, if the Construction Manager’s Fee is stated as a fixed sum in that Section, an
amount that bears the same ratio to that fixed-sum Fee as the Cost of the Work at the time of termination bears to a reasonable estimate of the probable Cost of the Work upon its completion;
3. Subtract the aggregate of previous payments made by the Owner; and
4. Subtract the costs and damages incurred, or to be incurred, by the Owner under Article 14 of AIA

§ 13.2.2.2 The Owner shall also pay the Construction Manager fair compensation, either by purchase or rental at the
election of the Owner, for any equipment owned by the Construction Manager that the Owner elects to retain and that is
not otherwise included in the Cost of the Work under Section 13.2.2.1.1. To the extent that the Owner elects to take legal
assignment of subcontracts and purchase orders (including rental agreements), the Construction Manager shall, as a
condition of receiving the payments referred to in this Article 13, execute and deliver all such papers and take all such
steps, including the legal assignment of such subcontracts and other contractual rights of the Construction Manager, as
the Owner may require for the purpose of fully vesting in the Owner the rights and benefits of the Construction
Manager under such subcontracts or purchase orders.

§ 13.2.3 Termination by the Owner for Convenience
If the Owner terminates the Contract for convenience in accordance with Article 14 of AIA Document A201–2017, then
the Owner shall pay the Construction Manager a termination fee as follows:
(Insert the amount of or method for determining the fee, if any, payable to the Construction Manager following a
termination for the Owner’s convenience.)
§ 13.3 Suspension
The Work may be suspended by the Owner as provided in Article 14 of AIA Document A201–2017, in such case, the Guaranteed Maximum Price and Contract Time shall be increased as provided in Article 14 of AIA Document A201–2017, except that the term “profit” shall be understood to mean the Construction Manager’s Fee as described in Sections 6.1 and 6.3.5 of this Agreement.

ARTICLE 14 MISCELLANEOUS PROVISIONS
§ 14.1 Terms in this Agreement shall have the same meaning as those in A201–2017. Where reference is made in this Agreement to a provision of AIA Document A201–2017 or another Contract Document, the reference refers to that provision as amended or supplemented by other provisions of the Contract Documents.

§ 14.2 Successors and Assigns
§ 14.2.1 The Owner and Construction Manager, respectively, bind themselves, their partners, successors, assigns and legal representatives to covenants, agreements, and obligations contained in the Contract Documents. Except as provided in Section 14.2.2 of this Agreement, and in Section 13.2.2 of A201–2017, neither party to the Contract shall assign the Contract as a whole without written consent of the other. If either party attempts to make an assignment without such consent, that party shall nevertheless remain legally responsible for all obligations under the Contract.

§ 14.2.2 The Owner may, without consent of the Construction Manager, assign the Contract to a lender providing construction financing for the Project, if the lender assumes the Owner’s rights and obligations under the Contract Documents. The Construction Manager shall execute all consents reasonably required to facilitate the assignment.

§ 14.3 Insurance and Bonds
§ 14.3.1 Preconstruction Phase
The Construction Manager shall maintain the following insurance for the duration of the Preconstruction Services performed under this Agreement. If any of the requirements set forth below exceed the types and limits the Construction Manager normally maintains, the Owner shall reimburse the Construction Manager for any additional cost.

§ 14.3.1.1 Commercial General Liability with policy limits of not less than _____ ($ ___) for each occurrence and _____ ($ ___) in the aggregate for bodily injury and property damage.

§ 14.3.1.2 Automobile Liability covering vehicles owned, and non-owned vehicles used, by the Construction Manager with policy limits of not less than _____ ($ ___) per accident for bodily injury, death of any person, and property damage arising out of the ownership, maintenance and use of those motor vehicles, along with any other statutorily required automobile coverage.

§ 14.3.1.3 The Construction Manager may achieve the required limits and coverage for Commercial General Liability and Automobile Liability through a combination of primary and excess or umbrella liability insurance, provided that such primary and excess or umbrella liability insurance policies result in the same or greater coverage as the coverages required under Sections 14.3.1.1 and 14.3.1.2, and in no event shall any excess or umbrella liability insurance provide narrower coverage than the primary policy. The excess policy shall not require the exhaustion of the underlying limits only through the actual payment by the underlying insurers.

§ 14.3.1.4 Workers’ Compensation at statutory limits and Employers Liability with policy limits not less than _____ ($ ___) each accident, _____ ($ ___) each employee, and _____ ($ ___) policy limit.

§ 14.3.1.5 Professional Liability covering negligent acts, errors and omissions in the performance of professional services, with policy limits of not less than _____ ($ ___) per claim and _____ ($ ___) in the aggregate.

§ 14.3.1.6 Other Insurance
(List below any other insurance coverage to be provided by the Construction Manager and any applicable limits.)

<table>
<thead>
<tr>
<th>Coverage</th>
<th>Limits</th>
</tr>
</thead>
</table>

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§ 14.3.1.7 Additional Insured Obligations. To the fullest extent permitted by law, the Construction Manager shall cause the primary and excess or umbrella policies for Commercial General Liability and Automobile Liability to include the Owner as an additional insured for claims caused in whole or in part by the Construction Manager’s negligent acts or omissions. The additional insured coverage shall be primary and non-contributory to any of the Owner’s insurance policies and shall apply to both ongoing and completed operations.

§ 14.3.1.8 The Construction Manager shall provide certificates of insurance to the Owner that evidence compliance with the requirements in this Section 14.3.1.

§ 14.3.2 Construction Phase
After execution of the Guaranteed Maximum Price Amendment, the Owner and the Construction Manager shall purchase and maintain insurance as set forth in AIA Document A133™-2019, Standard Form of Agreement Between Owner and Construction Manager as Constructor where the basis of payment is the Cost of the Work Plus a Fee with a Guaranteed Maximum Price, Exhibit B. Insurance and Bonds, and elsewhere in the Contract Documents.

§ 14.3.2.1 The Construction Manager shall provide bonds as set forth in AIA Document A133™-2019 Exhibit B, and elsewhere in the Contract Documents.

§ 14.4 Notice in electronic format, pursuant to Article I of AIA Document A201–2017, may be given in accordance with AIA Document E203™-2013, Building Information Modeling and Digital Data Exhibit, if completed, or as otherwise set forth below:
(If other than in accordance with AIA Document E203–2013, insert requirements for delivering notice in electronic format such as name, title, and email address of the recipient and whether and how the system will be required to generate a read receipt for the transmission.)

§ 14.5 Other provisions:

ARTICLE 15   SCOPE OF THE AGREEMENT
§ 15.1 This Agreement represents the entire and integrated agreement between the Owner and the Construction Manager and supersedes all prior negotiations, representations or agreements, either written or oral. This Agreement may be amended only by written instrument signed by both Owner and Construction Manager.

§ 15.2 The following documents comprise the Agreement:

1. AIA Document A133™-2019, Standard Form of Agreement Between Owner and Construction Manager as Constructor where the basis of payment is the Cost of the Work Plus a Fee with a Guaranteed Maximum Price.


5. AIA Document E203™-2013, Building Information Modeling and Digital Data Exhibit, dated as indicated below:
(Insert the date of the E203-2013 incorporated into this Agreement.)

6. Other Exhibits:
(Check all boxes that apply.)

[ ] AIA Document E234™–2019, Sustainable Projects Exhibit, Construction Manager as Constructor Edition, dated as indicated below:
(Insert the date of the E234-2019 incorporated into this Agreement.)
Supplementary and other Conditions of the Contract:

<table>
<thead>
<tr>
<th>Document</th>
<th>Title</th>
<th>Date</th>
<th>Pages</th>
</tr>
</thead>
</table>

.7 Other documents, if any, listed below:
(List here any additional documents that are intended to form part of the Contract Documents. AIA Document A201–2017 provides that the advertisement or invitation to bid, Instructions to Bidders, sample forms, the Construction Manager’s bid or proposal, portions of Addendums relating to bidding or proposal requirements, and other information furnished by the Owner in anticipation of receiving bids or proposals, are not part of the Contract Documents unless enumerated in this Agreement. Any such documents should be listed here only if intended to be part of the Contract Documents.)

This Agreement is entered into as of the day and year first written above.

OWNER (Signature)  
(Printed name and title)  
CONSTRUCTION MANAGER (Signature)  
(Printed name and title)
The room needs air conditioning. Sound dampening is important in this room.
CONSTRUCTION MANAGER INFORMATION FORM

• Company Information
  o Full Name of Firm:
  o Primary Contact Name and Title:
  o Primary Contact Telephone and Email:
  o Head Office Address and Telephone:
  o Managing Office Address and Telephone:
  o Year Firm was established:
  o Years in business under present name:
  o Previous Name(s) and time period(s) business was conducted under:
  o Personnel – Number of employees by trade, job classification, or discipline:
  o Firm Organization Chart attached:
  o Average Annual Volume of Work Complete for the Past Five (5) Years:
  o Public Construction Percentage of Total Volume of Work over the Past Five (5) Years:
  o Current Work Volume Under Contract:
  o Iowa Contractor Registration Number:
  o OSHA incident rate:

• Project Examples
  o List up to five (5) but at least three (3) projects, which are similar to the proposed project on the attached project data sheets. Projects listed shall directly demonstrate the firm’s qualifications to provide services for the subject project. Provide slides of each example in Microsoft PowerPoint.

• Format:
  o Project Name:
  o Project Location:
  o Project Description:
  o Project Type – New Building, Addition, Renovation:
  o Project Delivery Method – CM Agent, CM at Risk, Single-Prime GC, Design-Build, Other:
  o Personnel:
    o Principal: Presently employed by Firm?
    o Project Manager: Presently employed by Firm?
- Site Superintendent: Presently employed by Firm?
- Construction Duration - Scheduled: Actual:
- Construction Completion - Scheduled: Actual:
- Construction Budget – Estimated Construction Cost: Final - $/GSF:
- Owner Reference – name, address, telephone:
- Architect Reference – name, address, telephone:
- Change orders:
  - Unforeseen contractor related
  - Plan related
  - Owner requested